

<b>Corporate Monthly Budget Monitoring</b>	<b>Budget Original</b>	<b>Budget Current</b>	<b>Actuals</b>	<b>Reserve / Transfer Movements</b>	<b>Final Outturn</b>	<b>Outturn Variance</b>	<b>% Variance Forecast v. Budget</b>
<b>March 2014</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>%</b>
<b>CHE Directorate of Law, Probity and Governance</b>							
<b>GEN General Fund Account</b>							
Expenditure	15,593	17,986	19,071	255	19,326	1,340	7.45%
Income	-6,983	-8,544	-9,930	0	-9,930	-1,386	16.22%
<b>Net Expenditure</b>	<b>8,610</b>	<b>9,442</b>	<b>9,141</b>	<b>255</b>	<b>9,396</b>	<b>-46</b>	<b>-0.49%</b>
<b>Net Expenditure Directorate: CHE</b>	<b>8,610</b>	<b>9,442</b>	<b>9,141</b>	<b>255</b>	<b>9,396</b>	<b>-46</b>	<b>-0.49%</b>
<b>COM Communities &amp; Localities</b>							
<b>GEN General Fund Account</b>							
Expenditure	127,266	136,519	136,880	8,592	145,471	8,952	6.56%
Income	-51,561	-56,867	-64,161	-1,659	-65,820	-8,953	15.74%
<b>Net Expenditure</b>	<b>75,704</b>	<b>79,652</b>	<b>72,718</b>	<b>6,933</b>	<b>79,651</b>	<b>-0</b>	<b>0.00%</b>
<b>Net Expenditure Directorate: COM</b>	<b>75,704</b>	<b>79,652</b>	<b>72,718</b>	<b>6,933</b>	<b>79,651</b>	<b>-0</b>	<b>0.00%</b>
<b>COP Corporate Cost and Central Items</b>							
<b>GEN General Fund Account</b>							
Capital Expenditure	5,616	5,998			0	-5,998	-100.00%
Expenditure	17,728	13,595	3,576	15,307	18,883	5,288	38.90%
Income	-2,545	-2,545	-2,395		-2,395	150	-5.89%
<b>Net Expenditure</b>	<b>20,799</b>	<b>17,048</b>	<b>1,181</b>	<b>15,307</b>	<b>16,488</b>	<b>-560</b>	<b>-3.29%</b>
<b>Net Expenditure Directorate: COP</b>	<b>20,799</b>	<b>17,048</b>	<b>1,181</b>	<b>15,307</b>	<b>16,488</b>	<b>-560</b>	<b>-3.29%</b>
<b>DEV Development &amp; Renewal</b>							
<b>GEN General Fund Account</b>							
Expenditure	74,950	75,909	88,648	2,847	91,496	15,587	20.53%
Income	-58,034	-56,199	-70,070	-1,723	-71,793	-15,594	27.75%
<b>Net Expenditure</b>	<b>16,916</b>	<b>19,710</b>	<b>18,578</b>	<b>1,124</b>	<b>19,703</b>	<b>-7</b>	<b>-0.04%</b>
<b>Net Expenditure Directorate: DEV</b>	<b>16,916</b>	<b>19,710</b>	<b>18,578</b>	<b>1,124</b>	<b>19,703</b>	<b>-7</b>	<b>-0.04%</b>

<b>Corporate Monthly Budget Monitoring</b>	<b>Budget Original</b>	<b>Budget Current</b>	<b>Actuals</b>	<b>Reserve / Transfer Movements</b>	<b>Final Outturn</b>	<b>Outturn Variance</b>	<b>% Variance Forecast v. Budget</b>
<b>March 2014</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>%</b>
<b>ESW Education, Social Care &amp; Wellbeing</b>							
<b>GEN General Fund Account</b>							
Expenditure	269,836	290,364	289,480	4,157	293,637	3,274	1.13%
Income	-52,643	-62,044	-65,037	-280	-65,317	-3,274	5.28%
<b>Net Expenditure</b>	<b>217,192</b>	<b>228,320</b>	<b>224,443</b>	<b>3,877</b>	<b>228,320</b>	<b>-0</b>	<b>0.00%</b>
<b>Net Expenditure Directorate: ESW</b>	<b>217,192</b>	<b>228,320</b>	<b>224,443</b>	<b>3,877</b>	<b>228,320</b>	<b>-0</b>	<b>0.00%</b>
<b>RES Resource Services</b>							
<b>GEN General Fund Account</b>							
Expenditure	327,526	330,384	332,663	641	333,304	2,920	0.88%
Income	-317,377	-320,800	-323,594	-177	-323,771	-2,972	0.93%
<b>Net Expenditure</b>	<b>10,149</b>	<b>9,585</b>	<b>9,069</b>	<b>464</b>	<b>9,533</b>	<b>-52</b>	<b>-0.54%</b>
<b>Net Expenditure Directorate: RES</b>	<b>10,149</b>	<b>9,585</b>	<b>9,069</b>	<b>464</b>	<b>9,533</b>	<b>-52</b>	<b>-0.54%</b>
<b>Net Expenditure Total</b>	<b>349,370</b>	<b>363,757</b>	<b>335,132</b>	<b>27,960</b>	<b>363,092</b>	<b>-665</b>	<b>-0.18%</b>
<b>Central Items (as per Appendix 1)</b>	<b>-51,564</b>	<b>-65,951</b>	<b>-65,629</b>	<b>-241</b>	<b>-65,870</b>	<b>81</b>	<b>-0.12%</b>
<b>Net Expenditure total</b>	<b>297,806</b>	<b>297,806</b>	<b>269,503</b>	<b>27,719</b>	<b>297,222</b>	<b>-584</b>	<b>-0.20%</b>

Corporate Monthly Budget Monitoring		Budget Original	Budget	Actuals	Contribution to Reserve	Drawdown from Reserve	Outturn	Variance	Variance	Description / Explanation for Variance
March 2014	Directorate of Law, Probity and Governance	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	

Fund Type: GEN General Fund Account

Service Area: C11 Chief Executives Office

Vote: C80 Corporate Management

Expenditure	1,985	2,071	1,838	140		1977	-94	-4.54%	There was vacancy for Head of paid service (Full year) and a vacancy for the chief legal office (5 months)
<b>Net Expenditure</b>	<b>1,985</b>	<b>2,071</b>	<b>1,838</b>	<b>140</b>	<b>0</b>	<b>1,977</b>	<b>-94</b>	<b>-4.54%</b>	
<b>Net Expenditure</b>	<b>1,985</b>	<b>2,071</b>	<b>1,838</b>	<b>140</b>	<b>0</b>	<b>1,977</b>	<b>-94</b>	<b>-4.54%</b>	

Service Area: C13 Legal Services

Vote: C52 Legal Services

Expenditure	3,439	3,799	4,274	20		4294	495	13.03%	Extra spend on agency that is required by other services, this is met by extra income received from services
Income	-3,519	-3,769	-4,274			-4273	-504	13.37%	Extra income received from other services, to cover the agency spend requested
<b>Net Expenditure</b>	<b>-80</b>	<b>30</b>	<b>0</b>	<b>20</b>	<b>0</b>	<b>21</b>	<b>-9</b>	<b>-30.00%</b>	

Vote: C58 Electoral Registration

Expenditure	694	774	888			888	114	14.73%	Additional spend in relation to preparations for elections in May 2014
Income	0	0	-30			-30	-30	0.00%	
<b>Net Expenditure</b>	<b>694</b>	<b>774</b>	<b>858</b>	<b>0</b>	<b>0</b>	<b>858</b>	<b>84</b>	<b>10.85%</b>	

Vote: C60 Borough Elections

Expenditure	29	29	46			46	17	58.62%	
<b>Net Expenditure</b>	<b>29</b>	<b>29</b>	<b>46</b>	<b>0</b>	<b>0</b>	<b>46</b>	<b>17</b>	<b>58.62%</b>	

Vote: C84 Information Governance & Complaints

Expenditure	502	527	525			525	-2	-0.38%	
Income	-395	-525	-525			-525	0	0.00%	
<b>Net Expenditure</b>	<b>107</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-2</b>	<b>-100.00%</b>	
<b>Net Expenditure</b>	<b>750</b>	<b>835</b>	<b>904</b>	<b>20</b>	<b>0</b>	<b>925</b>	<b>90</b>	<b>10.78%</b>	

Service Area: C18 Communications

Vote: C14 Communications

Expenditure	2,588	2,611	2,847			2847	236	9.04%	Additional expenditure was required this resulted in the generation of additional income (more than half of the extra spend is on agency)
Income	-2,628	-2,694	-2,847			-2847	-153	5.68%	Additional expenditure was required this resulted in the generation of additional income
<b>Net Expenditure</b>	<b>-40</b>	<b>-83</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>83</b>	<b>-100.00%</b>	
<b>Net Expenditure</b>	<b>-40</b>	<b>-83</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>83</b>	<b>-100.00%</b>	

Corporate Monthly Budget Monitoring		Budget Original	Budget	Actuals	Contribution to Reserve	Drawdown from Reserve	Outturn	Variance	Variance	Description / Explanation for Variance
March 2014	Directorate of Law, Probity and Governance	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
<b>Service Area: C19 Registrars &amp; Democratic Services</b>										
<b>Vote: C56 Registration of Births, Deaths &amp; Marriages</b>										
	Expenditure	754	908	1,123			1123	215		23.68% Additional expenditure was required this resulted in the generation of additional income (more than half of the extra spend was on agency staff)
	Income	-515	-515	-733			-733	-218		42.33% Additional expenditure was required this resulted in the generation of additional income
	<b>Net Expenditure</b>	<b>239</b>	<b>393</b>	<b>390</b>	<b>0</b>	<b>0</b>	<b>390</b>	<b>-3</b>	<b>-0.76%</b>	
<b>Vote: C62 Democratic Services</b>										
	Expenditure	2,569	3,162	3,144			3144	-18	-0.57%	
	Income	-7	-7	-5			-5	2	-28.57%	
	<b>Net Expenditure</b>	<b>2,562</b>	<b>3,155</b>	<b>3,139</b>	<b>0</b>	<b>0</b>	<b>3,139</b>	<b>-16</b>	<b>-0.51%</b>	
<b>Vote: C78 Democratic Representation</b>										
	Expenditure	0	961	961			961	0	0.00%	
	Income	862	0	0			0	0	0.00%	
	<b>Net Expenditure</b>	<b>862</b>	<b>961</b>	<b>961</b>	<b>0</b>	<b>0</b>	<b>961</b>	<b>0</b>	<b>0.00%</b>	
	<b>Net Expenditure</b>	<b>3,663</b>	<b>4,509</b>	<b>4,490</b>	<b>0</b>	<b>0</b>	<b>4,490</b>	<b>-19</b>	<b>-0.42%</b>	
<b>Service Area: C20 Business Support</b>										
<b>Vote: C82 Business Support Unit</b>										
	Expenditure	781	879	877			877	-2	-0.23%	
	Income	-624	-877	-877			-877	0	0.00%	
	<b>Net Expenditure</b>	<b>157</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-2</b>	<b>-100.00%</b>	
	<b>Net Expenditure</b>	<b>157</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-2</b>	<b>-100.00%</b>	
<b>Service Area: C54 Corporate Strategy &amp; Equalities</b>										
<b>Vote: C16 Corporate Strategy and Equalities</b>										
	Expenditure	1,549	1,562	1,521	50		1571	9	0.58%	
	Income	0	0	-78			-78	-78	0.00%	
	<b>Net Expenditure</b>	<b>1,549</b>	<b>1,562</b>	<b>1,443</b>	<b>50</b>	<b>0</b>	<b>1,493</b>	<b>-69</b>	<b>-4.42%</b>	
<b>Vote: C21 Healthy Borough</b>										
	Expenditure	0	0	0			0	0	0.00%	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	
<b>Vote: C54 One Tower Hamlets</b>										
	Expenditure	703	703	1,027	45		1072	369	52.49%	Additional expenditure was required this resulted in the generation of additional income (all extra expenditure relates to third party payments)
	Income	-157	-157	-558			-558	-401	255.41%	
	<b>Net Expenditure</b>	<b>546</b>	<b>546</b>	<b>469</b>	<b>45</b>	<b>0</b>	<b>514</b>	<b>-32</b>	<b>-5.86%</b>	
	<b>Net Expenditure</b>	<b>2,095</b>	<b>2,108</b>	<b>1,912</b>	<b>95</b>	<b>0</b>	<b>2,007</b>	<b>-101</b>	<b>-4.79%</b>	
<b>Net Expenditure Fund Type: GEN</b>		<b>8,610</b>	<b>9,442</b>	<b>9,143</b>	<b>255</b>	<b>0</b>	<b>9,399</b>	<b>-46</b>	<b>-0.49%</b>	
<b>Net Expenditure for Directorate of Law, Probity and Governance</b>		<b>8,610</b>	<b>9,442</b>	<b>9,141</b>	<b>255</b>	<b>0</b>	<b>9,399</b>	<b>-46</b>	<b>-0.49%</b>	

Corporate Monthly Budget Monitoring		Budget Original	Budget	Actuals	Contribution to Reserve	Drawdown from Reserve	Outturn	Variance	Variance	Description / Explanation for Variance
March 2014	Communities & Localities	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
<b>Fund Type: CPK Controlled Parking</b>										
<b>Service Area: CPR Public Realm</b>										
<b>Vote: E24 Parking Control</b>										
	Expenditure	6,917	7,840	8,181	7,894		16,075	8,235	105.04%	Demand led - Increase in expenditure
	Income	-6,917	-7,840	-16,077			-16,077	-8,237	105.07%	Demand led - Increase in income
	<b>Net Expenditure</b>	<b>0</b>	<b>-0</b>	<b>-7,896</b>	<b>7,894</b>	<b>0</b>	<b>-2</b>	<b>-2</b>	<b>0.00%</b>	
<b>Net Expenditure</b>		<b>0</b>	<b>-0</b>	<b>-7,896</b>	<b>7,894</b>	<b>0</b>	<b>-2</b>	<b>-2</b>	<b>0.00%</b>	
<b>Net Expenditure Fund Type: CPK</b>		<b>0</b>	<b>-0</b>	<b>-7,896</b>	<b>7,894</b>	<b>0</b>	<b>-2</b>	<b>-2</b>	<b>0.00%</b>	
<b>Fund Type: GEN General Fund Account</b>										
<b>Service Area: CAL Cultural Services</b>										
<b>Vote: E40 Divisional Management</b>										
	Expenditure	112	113	123			123	10	9.09%	
	Income	-112	-113	-123			-123	-10	9.09%	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	
<b>Vote: E41 Idea Stores</b>										
	Expenditure	7,971	9,080	9,312			9,312	232	2.56%	Increased employee costs
	Income	-1,330	-1,330	-1,348			-1,348	-18	1.37%	
	<b>Net Expenditure</b>	<b>6,641</b>	<b>7,750</b>	<b>7,964</b>	<b>0</b>	<b>0</b>	<b>7,964</b>	<b>214</b>	<b>2.76%</b>	
<b>Vote: E42 Sports &amp; Physical Activity</b>										
	Expenditure	3,564	4,548	4,530			4,530	-18	-0.41%	GLL profit share
	Income	-339	-1,271	-1,502			-1,502	-231	18.22%	
	<b>Net Expenditure</b>	<b>3,225</b>	<b>3,278</b>	<b>3,028</b>	<b>0</b>	<b>0</b>	<b>3,028</b>	<b>-250</b>	<b>-7.62%</b>	
<b>Vote: E43 Parks &amp; Open Spaces</b>										
	Expenditure	2,741	2,834	2,892			2,892	58	2.04%	
	Income	-576	-496	-456			-456	40	-8.06%	
	<b>Net Expenditure</b>	<b>2,165</b>	<b>2,338</b>	<b>2,436</b>	<b>0</b>	<b>0</b>	<b>2,436</b>	<b>98</b>	<b>4.18%</b>	
<b>Vote: E44 Arts &amp; Events</b>										
	Expenditure	2,168	2,239	2,348			2,348	109	4.87%	
	Income	-1,104	-960	-904	2	-110	-1,012	-52	5.42%	
	<b>Net Expenditure</b>	<b>1,063</b>	<b>1,279</b>	<b>1,444</b>	<b>2</b>	<b>-110</b>	<b>1,336</b>	<b>57</b>	<b>4.46%</b>	
<b>Vote: E45 Mile End Park</b>										
	Expenditure	701	703	671			671	-32	-4.49%	
	Income	-701	-703	-671			-671	32	-4.49%	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-0</b>	<b>0.00%</b>	
<b>Vote: E47 Lifelong Learning</b>										
	Expenditure	4,495	4,571	4,764			4,764	193	4.23%	Additional ICT costs / Additional FSA
	Income	-3,265	-3,265	-3,282			-3,282	-17	0.52%	Grant commitment
	<b>Net Expenditure</b>	<b>1,230</b>	<b>1,306</b>	<b>1,482</b>	<b>0</b>	<b>0</b>	<b>1,482</b>	<b>176</b>	<b>13.49%</b>	
<b>Vote: E48 Community Languages Services</b>										
	Expenditure	1,082	1,074	1,138			1,138	64	5.92%	
	Income	-306	-306	-313			-313	-7	2.15%	
	<b>Net Expenditure</b>	<b>776</b>	<b>768</b>	<b>825</b>	<b>0</b>	<b>0</b>	<b>825</b>	<b>57</b>	<b>7.42%</b>	
<b>Net Expenditure</b>		<b>15,100</b>	<b>16,719</b>	<b>17,179</b>	<b>2</b>	<b>-110</b>	<b>17,071</b>	<b>352</b>	<b>2.10%</b>	

Corporate Monthly Budget Monitoring		Budget Original	Budget	Actuals	Contribution to Reserve	Drawdown from Reserve	Outturn	Variance	Variance	Description / Explanation for Variance
March 2014	Communities & Localities	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
<b>Service Area: CMS CLC Management &amp; Support</b>										
<b>Vote: E01 Management &amp; Support</b>										
	Expenditure	3,415	3,576	3,491			3,491	-85	-2.37%	
	Income	-3,415	-3,576	-3,491			-3,491	85	-2.37%	
	<b>Net Expenditure</b>	<b>0</b>	<b>-0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>	
<b>Vote: E02 Olympics</b>										
	Expenditure	0	0	0	0	0	0	0	0.00%	
	Income	0	0	0	0	0	0	0	0.00%	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	
	<b>Net Expenditure</b>	<b>0</b>	<b>-0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	
<b>Service Area: CPR Public Realm</b>										
<b>Vote: E10 Public Realm M &amp; A</b>										
	Expenditure	363	367	370			370	3	0.91%	
	Income	-363	-367	-370			-370	-3	0.91%	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-0</b>	<b>-100.00%</b>	
<b>Vote: E12 Transportation &amp; Highways</b>										
	Expenditure	10,620	12,373	12,380			12,380	7	0.06%	
	Income	-4,292	-5,869	-4,426		-1,383	-5,809	60	-1.02%	
	<b>Net Expenditure</b>	<b>6,328</b>	<b>6,504</b>	<b>7,954</b>	<b>0</b>	<b>-1,383</b>	<b>6,571</b>	<b>67</b>	<b>1.03%</b>	
<b>Vote: E15 Clean and Green</b>										
	Expenditure	33,094	34,658	34,870			34,870	212	0.61%	Increase in quantity of variable waste
	Income	-8,464	-8,232	-8,060		-135	-8,195	37	-0.45%	
	<b>Net Expenditure</b>	<b>24,630</b>	<b>26,426</b>	<b>26,810</b>	<b>0</b>	<b>-135</b>	<b>26,675</b>	<b>249</b>	<b>0.94%</b>	
<b>Vote: E16 Waste Strategy, Policy and Procurement</b>										
	Expenditure	153	154	138			138	-16	-10.39%	
	Income	0	0	-6			-6	-6	0.00%	
	<b>Net Expenditure</b>	<b>153</b>	<b>154</b>	<b>132</b>	<b>0</b>	<b>0</b>	<b>132</b>	<b>-22</b>	<b>-14.29%</b>	
<b>Vote: E23 Concessionary Fares</b>										
	Expenditure	8,509	9,021	9,006			9,006	-15	-0.17%	
	Income	0	0	0			0	0	0.00%	
	<b>Net Expenditure</b>	<b>8,509</b>	<b>9,021</b>	<b>9,006</b>	<b>0</b>	<b>0</b>	<b>9,006</b>	<b>-15</b>	<b>-0.17%</b>	
<b>Vote: E30 Fleet Management</b>										
	Expenditure	963	1,735	2,344			2,344	609	35.09%	Demand led - Increase in expenditure
	Income	-963	-1,735	-2,370			-2,370	-635	36.59%	Demand led - Increase in income
	<b>Net Expenditure</b>	<b>-0</b>	<b>0</b>	<b>-26</b>	<b>0</b>	<b>0</b>	<b>-26</b>	<b>-26</b>	<b>0%</b>	
<b>Vote: E31 Passenger Transport</b>										
	Expenditure	4,981	4,981	4,754			4,754	-227	-4.55%	Demand led - Increase in expenditure
	Income	-4,981	-4,981	-4,743			-4,743	237	-4.77%	Demand led - Increase in income
	<b>Net Expenditure</b>	<b>-0</b>	<b>-0</b>	<b>11</b>	<b>0</b>	<b>0</b>	<b>11</b>	<b>11</b>	<b>0.00%</b>	
<b>Vote: E32 DSO Vehicle Workshop</b>										
	Expenditure	486	486	455			455	-31	-6.43%	
	Income	-486	-486	-438			-438	48	-9.91%	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>17</b>	<b>0</b>	<b>0</b>	<b>17</b>	<b>17</b>	<b>0.00%</b>	
	<b>Net Expenditure</b>	<b>39,619</b>	<b>42,105</b>	<b>43,904</b>	<b>0</b>	<b>-1,518</b>	<b>42,386</b>	<b>281</b>	<b>0.67%</b>	

Corporate Monthly Budget Monitoring		Budget Original	Budget	Actuals	Contribution to Reserve	Drawdown from Reserve	Outturn	Variance	Variance	Description / Explanation for Variance
March 2014	Communities & Localities	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
<b>Service Area: CSC Safer Communities</b>										
<b>Vote: E21 Trading Standards</b>										
	Expenditure	0	0	-0	0	0	0	-0	0.00%	
	Income	0	0	0	0	0	0	0	0.00%	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>-0</b>	<b>0</b>	<b>0</b>	<b>-0</b>	<b>-0</b>	<b>0.00%</b>	
<b>Vote: E80 Safer Communities Management</b>										
	Expenditure	154	230	275			275	45	19.59%	
	Income	-395	-155	-201			-201	-46	29.72%	
	<b>Net Expenditure</b>	<b>-242</b>	<b>75</b>	<b>74</b>	<b>0</b>	<b>0</b>	<b>74</b>	<b>-1</b>	<b>-1.33%</b>	
<b>Vote: E81 Comm Safety Partnership, DV&amp;HC</b>										
	Expenditure	2,262	2,769	2,605	70		2,675	-94	-3.40%	
	Income	-133	-325	-262			-262	63	-19.32%	
	<b>Net Expenditure</b>	<b>2,129</b>	<b>2,444</b>	<b>2,343</b>	<b>70</b>	<b>0</b>	<b>2,413</b>	<b>-31</b>	<b>-1.28%</b>	
<b>Vote: E83 Enforcement &amp; Intervention</b>										
	Expenditure	2,960	3,032	3,032	290		3,322	290	9.57%	CCTV maintenance expenditure and demand led minor works
	Income	-184	-184	-420			-420	-236	128.51%	Income to offset additional expenditure
	<b>Net Expenditure</b>	<b>2,777</b>	<b>2,848</b>	<b>2,612</b>	<b>290</b>	<b>0</b>	<b>2,902</b>	<b>54</b>	<b>1.89%</b>	
<b>Vote: E84 Drugs and Alcohol Action Team</b>										
	Expenditure	10,368	10,693	9,864	222		10,086	-607	-5.68%	Underspend due to reduction in service led demand
	Income	-8,846	-9,501	-9,298			-9,298	203	-2.14%	Reduction in income due to service led demand
	<b>Net Expenditure</b>	<b>1,522</b>	<b>1,192</b>	<b>566</b>	<b>222</b>	<b>0</b>	<b>788</b>	<b>-404</b>	<b>-33.87%</b>	
<b>Vote: E85 Env Commercial Services</b>										
	Expenditure	3,892	3,764	3,695			3,695	-69	-1.84%	
	Income	-1,252	-1,252	-1,289			-1,289	-37	2.98%	
	<b>Net Expenditure</b>	<b>2,641</b>	<b>2,513</b>	<b>2,406</b>	<b>0</b>	<b>0</b>	<b>2,406</b>	<b>-107</b>	<b>-4.25%</b>	
<b>Vote: E86 Env Health Protection</b>										
	Expenditure	4,441	4,242	4,252			4,252	10	0.24%	
	Income	-1,040	-1,050	-1,168			-1,168	-118	11.26%	Additional Crossrail income
	<b>Net Expenditure</b>	<b>3,401</b>	<b>3,192</b>	<b>3,084</b>	<b>0</b>	<b>0</b>	<b>3,084</b>	<b>-108</b>	<b>-3.38%</b>	
<b>Vote: E87 Youth &amp; Connexions Service</b>										
	Expenditure	8,189	8,852	8,696	114		8,810	-42	-0.48%	
	Income	214	-559	-551			-551	8	-1.36%	
	<b>Net Expenditure</b>	<b>8,403</b>	<b>8,294</b>	<b>8,145</b>	<b>114</b>	<b>0</b>	<b>8,259</b>	<b>-35</b>	<b>-0.42%</b>	
	<b>Net Expenditure</b>	<b>20,631</b>	<b>20,558</b>	<b>19,230</b>	<b>696</b>	<b>0</b>	<b>19,926</b>	<b>-632</b>	<b>-3.07%</b>	
<b>Service Area: CSI Service Integration</b>										
<b>Vote: E71 Service Integration</b>										
	Expenditure	354	270	274			274	4	1.48%	
	Income	0	0	-4			-4	-4	0.00%	
	<b>Net Expenditure</b>	<b>354</b>	<b>270</b>	<b>270</b>	<b>0</b>	<b>0</b>	<b>270</b>	<b>0</b>	<b>0.00%</b>	
	<b>Net Expenditure</b>	<b>354</b>	<b>270</b>	<b>270</b>	<b>0</b>	<b>0</b>	<b>270</b>	<b>0</b>	<b>0.00%</b>	

Corporate Monthly Budget Monitoring		Budget Original	Budget	Actuals	Contribution to Reserve	Drawdown from Reserve	Outturn	Variance	Variance	Description / Explanation for Variance
March 2014	Communities & Localities	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
<b>Service Area: EXC4 Excluded - COM</b>										
<b>Vote: EXC4 Excluded - COM</b>										
	Expenditure	0	0	0	0	0	0	-0	-100.00%	
	Net Expenditure	0	0	0	0	0	0	-0	-100.00%	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-0</b>	<b>-100.00%</b>	
<b>Net Expenditure Fund Type: GEN</b>		<b>75,704</b>	<b>79,652</b>	<b>80,583</b>	<b>698</b>	<b>-1,628</b>	<b>79,653</b>	<b>1</b>	<b>0.00%</b>	
<b>Fund Type: STR Street Trading Accounts</b>										
<b>Service Area: CSC Safer Communities</b>										
<b>Vote: E82 Street Trading Account</b>										
	Expenditure	2,314	2,314	2,420			2420	106	4.58%	Additional staffing cost/Bad Debt
	Income	-2,314	-2,314	-2,389		-31	-2420	-106	4.58%	Increase Income
	Net Expenditure	-0	0	31	0	-31	0	-0	-100.00%	
	<b>Net Expenditure</b>	<b>-0</b>	<b>0</b>	<b>31</b>	<b>0</b>	<b>-31</b>	<b>0</b>	<b>-0</b>	<b>-100.00%</b>	
<b>Net Expenditure Fund Type: STR</b>		<b>-0</b>	<b>0</b>	<b>31</b>	<b>0</b>	<b>-31</b>	<b>0</b>	<b>-0</b>	<b>-100.00%</b>	
<b>Net Expenditure for Communities &amp; Localities</b>		<b>75,704</b>	<b>79,652</b>	<b>72,718</b>	<b>8,592</b>	<b>-1,659</b>	<b>79,652</b>	<b>-0</b>	<b>0.00%</b>	

Corporate Monthly Budget Monitoring		Original Budget	Budget Current	Actuals	Contribution to Reserve	Drawdown from Reserve	Outturn	Variance	Comments
March 2014	Corporate Cost and Central Items	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
<b>Fund Type: GEN General Fund Account</b>									
<b>Service Area: COR Corporate Costs</b>									
<b>Vote: R88 Financial Strategy Team</b>									
	Capital Expenditure	5,617	5,998	0			0	-5,998	
	Expenditure	17,728	13,595	3,576	15,307		18,883	5,288	
	Income	-2,545	-2,545	-2,395			-2,395	150	
	<b>Net Expenditure</b>	<b>20,800</b>	<b>17,048</b>	<b>1,181</b>	<b>15,307</b>	<b>0</b>	<b>16,488</b>	<b>5,438</b>	
	<b>Net Expenditure</b>	<b>20,800</b>	<b>17,048</b>	<b>1,181</b>	<b>15,307</b>	<b>0</b>	<b>16,488</b>	<b>-560</b>	
<b>Service Area: CTR Central Items</b>									
<b>Vote: CEN Central Items</b>									
	Balance Sheet	-51,563	-65,951	-78,879			-74,979	-9,028	
	<b>Net Expenditure</b>	<b>-51,563</b>	<b>-65,951</b>	<b>-78,879</b>	<b>0</b>	<b>0</b>	<b>-74,979</b>	<b>-9,028</b>	
	<b>Net Expenditure</b>	<b>-51,563</b>	<b>-65,951</b>	<b>-78,879</b>	<b>0</b>	<b>0</b>	<b>-74,979</b>	<b>-9,028</b>	
<b>Net Expenditure Fund Type: GEN</b>		<b>-30,763</b>	<b>-48,903</b>	<b>-77,698</b>	<b>15,307</b>	<b>0</b>	<b>-58,491</b>	<b>-9,588</b>	
<b>Net Expenditure for Corporate Cost and Central Items</b>		<b>-30,763</b>	<b>-48,903</b>	<b>-77,698</b>	<b>15,307</b>	<b>0</b>	<b>-58,491</b>	<b>-9,588</b>	

Corporate Monthly Budget Monitoring		Budget Original	Budget	Actuals	Contribution to Reserve	Drawdown from Reserve	Revised Outturn	Variance	Variance	Description / Explanation for Variance
March 2014	Development & Renewal	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
<b>Fund Type: GEN General Fund Account</b>										
<b>Service Area: JAM Corporate Property &amp; Capital Delivery</b>										
<b>Vote: J16 Corporate Property</b>										
	Expenditure	1,640	1,892	2,119			2,119	227	12.00%	One off costs re: SPLASH and right to buy valuations funded by reserves and recharged to HRA and financed by reserve
	Income	-591	-591	-583		-207	-790	-199	33.67%	additional - income to finance one off spend
	<b>Net Expenditure</b>	<b>1,049</b>	<b>1,301</b>	<b>1,536</b>	<b>0</b>	<b>-207</b>	<b>1,329</b>	<b>28</b>	<b>2.15%</b>	
<b>Vote: J30 Capital Delivery</b>										
	Expenditure	986	1,001	2,269			2,269	1,268	126.72%	PFI contracts payments - recovered via recharge to schools , reflected in the additional income
	Income	-898	-896	-2,245			-2,245	-1,349	150.56%	
	<b>Net Expenditure</b>	<b>87</b>	<b>105</b>	<b>24</b>	<b>0</b>	<b>0</b>	<b>24</b>	<b>-81</b>	<b>-76.74%</b>	
<b>Vote: J32 Administrative Buildings</b>										
	Expenditure	14,488	14,474	16,796			16,796	2,322	16.04%	FM support services recharges -on trading accounts
	Income	-18,289	-14,474	-16,794			-16,794	-2,320	16.03%	Additional income re: Photocopying and FM recharges to services
	<b>Net Expenditure</b>	<b>-3,801</b>	<b>0</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>2</b>	<b>2</b>	<b>0.00%</b>	
<b>Vote: J34 Depots</b>										
	Expenditure	221	234	589			589	355	151.57%	Depot costs recovered via recharges - roll forward budget is lower than actual costs
	Income	-375	-234	-589			-589	-355	151.57%	Additional income recovered via recharges
	<b>Net Expenditure</b>	<b>-154</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	
<b>Vote: h97</b>										
	Expenditure	740	806	3,005			3,005	2,199	272.83%	Related to Building and Technical service - non-structural works carried out on behalf of schools, used as holding code
	Income	-740	-740	-3,041	35		-3,006	-2,266	306.22%	Income recovered from schools - no budget provision is made; cost centre in this vote head used as holding code.
	<b>Net Expenditure</b>	<b>0</b>	<b>66</b>	<b>-36</b>	<b>35</b>	<b>0</b>	<b>-1</b>	<b>-67</b>	<b>-101.59%</b>	
	<b>Net Expenditure</b>	<b>-2,819</b>	<b>1,472</b>	<b>1,527</b>	<b>35</b>	<b>-207</b>	<b>1,354</b>	<b>-118</b>		
<b>Service Area: JEE Economic Development</b>										
<b>Vote: J18 Olympic Legacy</b>										
	Expenditure	0	18	125			125	107	594.44%	Community faith building project staff funded by reserves
	Income	0	0	-35		-69	-104	-104	0.00%	Community faith building reserves - drawdown to finance staff costs
	<b>Net Expenditure</b>	<b>0</b>	<b>18</b>	<b>90</b>	<b>0</b>	<b>-69</b>	<b>21</b>	<b>3</b>	<b>19.12%</b>	

Corporate Monthly Budget Monitoring		Budget Original	Budget	Actuals	Contribution to Reserve	Drawdown from Reserve	Revised Outturn	Variance	Variance	Description / Explanation for Variance
March 2014	Development & Renewal	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
<b>Vote: J24 Economic Development</b>										
	Expenditure	3,180	3,837	3,791		0	3,791	-46	-1.20%	Project staff costs - funded by reserves
	Income	-1,518	-1,518	-1,157		-273	-1,430	88	-5.80%	Drawdown from the reserves to fund: working start programme activities
	<b>Net Expenditure</b>	<b>1,662</b>	<b>2,319</b>	<b>2,634</b>	<b>0</b>	<b>-273</b>	<b>2,361</b>	<b>42</b>	<b>1.81%</b>	
	<b>Net Expenditure</b>	<b>1,662</b>	<b>2,337</b>	<b>2,724</b>	<b>0</b>	<b>-342</b>	<b>2,382</b>	<b>45</b>	<b>1.94%</b>	
<b>Service Area: JES Resources</b>										
<b>Vote: J08 Programmes &amp; Projects Funding</b>										
	Expenditure	0	7	906			906	899	12842.86%	One off project costs - (mayoral priorities) funded by PDG reserves and recharges to capital scheme
	Income	0	0	-266		-633	-899	-899	0.00%	Additional income : reserves and recharges to capital - to fund one off project costs
	<b>Net Expenditure</b>	<b>-0</b>	<b>7</b>	<b>640</b>	<b>0</b>	<b>-633</b>	<b>7</b>	<b>-0</b>	<b>-2.00%</b>	
<b>Vote: J12 Resources</b>										
	Expenditure	2,132	2,231	2,470			2,470	239	10.71%	One off project staff costs - funded by recharge to HRA and capital and s106
	Income	-546	-536	-763		-474	-1,237	-701	130.78%	Additional recharges to HRA to finance one off project staff costs
	<b>Net Expenditure</b>	<b>1,586</b>	<b>1,695</b>	<b>1,707</b>	<b>0</b>	<b>-474</b>	<b>1,233</b>	<b>-462</b>	<b>-27.26%</b>	
<b>Vote: J14 Management &amp; Support Services</b>										
	Balance Sheet	0	0	0			0	0	0.00%	
	Expenditure	216	589	586			586	-3	-0.51%	
	Income	1,570	-61	5			5	66	-107.53%	
	<b>Net Expenditure</b>	<b>1,786</b>	<b>528</b>	<b>591</b>	<b>0</b>	<b>0</b>	<b>591</b>	<b>63</b>	<b>11.85%</b>	
<b>Vote: J48 Third Sector Team</b>										
	Expenditure	2,401	2,571	3,055			3,055	484	18.83%	Community chest grants and events payments, EU funded project costs - funded by reserves and grant income - reflected in the income below
	Income	-50	-50	-105			-105	-55	110.00%	Reserve and grants drawdown to fund project
	<b>Net Expenditure</b>	<b>2,351</b>	<b>2,521</b>	<b>2,950</b>	<b>0</b>	<b>0</b>	<b>2,950</b>	<b>429</b>	<b>17.02%</b>	
	<b>Net Expenditure</b>	<b>5,724</b>	<b>4,751</b>	<b>5,887</b>	<b>0</b>	<b>-1,107</b>	<b>4,780</b>	<b>29</b>	<b>0.62%</b>	

Corporate Monthly Budget Monitoring		Budget Original	Budget	Actuals	Contribution to Reserve	Drawdown from Reserve	Revised Outturn	Variance	Variance	Description / Explanation for Variance
March 2014	Development & Renewal	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	

**Service Area: JHO Housing Options**

**Vote: J26 Lettings**

Expenditure	2,101	2,442	2,436			2,436	-6	-0.25%
Income	-1,015	-1,456	-1,446			-1,446	10	-0.69%
<b>Net Expenditure</b>	<b>1,085</b>	<b>986</b>	<b>990</b>	<b>0</b>	<b>0</b>	<b>990</b>	<b>4</b>	<b>0.41%</b>

**Vote: J40 Homelessness**

Expenditure	32,907	32,631	35,545			35,545	2,914	8.93%	Additional payments - due to welfare reform (discretionary payments - funded by one off reserves), increase in bad debts provision
Income	-29,120	-29,068	-31,991			-31,991	-2,923	10.06%	
<b>Net Expenditure</b>	<b>3,788</b>	<b>3,563</b>	<b>3,554</b>	<b>0</b>	<b>0</b>	<b>3,554</b>	<b>-9</b>	<b>-0.25%</b>	

<b>Net Expenditure</b>	<b>4,873</b>	<b>4,549</b>	<b>4,544</b>	<b>0</b>	<b>0</b>	<b>4,544</b>	<b>-5</b>	<b>-0.11%</b>	
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**Service Area: JPB Service Planning & Building Control**

**Vote: J04 BC Revenue**

Expenditure	559	659	660			660	1	0.15%
Income	-340	-340	-250			-250	90	-26.47%
<b>Net Expenditure</b>	<b>219</b>	<b>319</b>	<b>410</b>	<b>0</b>	<b>0</b>	<b>410</b>	<b>91</b>	<b>28.53%</b>

**Vote: J06 Development Management**

Expenditure	1,631	2,300	2,862			2,862	562	24.43%	Additional support services costs and viability assessment costs - will be recouped from the developer in 14/15
Income	-1,870	-1,870	-2,549			-2,549	-679	36.31%	Increase in planning fee income and pre-application - during the year - £583h increase in Planning & Pre-apps income
<b>Net Expenditure</b>	<b>-238</b>	<b>430</b>	<b>313</b>	<b>0</b>	<b>0</b>	<b>313</b>	<b>-117</b>	<b>-27.21%</b>	

**Vote: J44 Application Support**

Expenditure	548	631	885			885	254	40.25%	Additional recharges - for support services
Income	-706	-706	-955			-955	-249	35.27%	Increase in land charges income
<b>Net Expenditure</b>	<b>-158</b>	<b>-75</b>	<b>-70</b>	<b>0</b>	<b>0</b>	<b>-70</b>	<b>5</b>	<b>-6.67%</b>	

**Vote: J45 Planning, Other Projects**

Expenditure	0	0	3,423			3,423	3,423	0.00%	CIL payments to TFL - using this as holding - transferred to balance sheet
Income	0	0	-3,356		-67	-3,423	-3,423	0.00%	CIL income - transferred to balance sheet
<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>67</b>	<b>0</b>	<b>-67</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	

**Vote: J46 Strategic Planning**

Expenditure	1,645	1,390	1,387			1,387	-3	-0.22%
Income	-15	-15	-11			-11	4	-26.67%
<b>Net Expenditure</b>	<b>1,630</b>	<b>1,375</b>	<b>1,376</b>	<b>0</b>	<b>0</b>	<b>1,376</b>	<b>1</b>	<b>0.07%</b>

**Vote: J47 PBC Service Management**

Expenditure	383	421	429			429	8	1.90%
Income	-48	-48	-48			-48	0	0.00%
<b>Net Expenditure</b>	<b>335</b>	<b>373</b>	<b>381</b>	<b>0</b>	<b>0</b>	<b>381</b>	<b>8</b>	<b>2.14%</b>

Corporate Monthly Budget Monitoring		Budget Original	Budget	Actuals	Contribution to Reserve	Drawdown from Reserve	Revised Outturn	Variance	Variance	Description / Explanation for Variance
March 2014	Development & Renewal	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
<b>Vote: J49 Infrastructure Planning</b>										
	Expenditure	386	433	352			352	-81	-18.71%	
	Income	-366	-366	-288			-288	78	-21.31%	
	<b>Net Expenditure</b>	<b>20</b>	<b>67</b>	<b>64</b>	<b>0</b>	<b>0</b>	<b>64</b>	<b>-3</b>	<b>-4.48%</b>	
<b>Vote: h98 Local Land Charges Trading A/c</b>										
	Expenditure	0	0	0			0	0	0.00%	
	Income	0	0	0			0	0	0.00%	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	
<b>Vote: h99 Building Control Trading A/c</b>										
	Expenditure	871	955	713			714	-241	-25.24%	Underspend on staff due to unfilled posts - to reflect the decrease income/trading activities
	Income	-871	-982	-758	44		-714	268	-27.29%	Actual income lower than the target - competitive market BC trading income declined during the year. Costs was managed to reflect the decline in income, in overall service made surplus of £44h transferred to reserve
	<b>Net Expenditure</b>	<b>0</b>	<b>-27</b>	<b>-45</b>	<b>44</b>	<b>0</b>	<b>0</b>	<b>27</b>	<b>-100.00%</b>	
	<b>Net Expenditure</b>	<b>1,808</b>	<b>2,462</b>	<b>2,496</b>	<b>44</b>	<b>-67</b>	<b>2,474</b>	<b>12</b>	<b>0.50%</b>	
<b>Service Area: JRS Regen Strategy and Sustainability</b>										
<b>Vote: J20 Strategy Regen Sustainability</b>										
	Expenditure	7,457	5,872	3,570	2,426		5,996	124	2.11%	New home bonus within GF target- corporate finance to transfer £2.4m to reserve
	Income	-1,737	-1,737	-2,079	241		-1,838	-101	5.81%	Carbon Reduction money received from DSG - transferred to corporate earmarked reserves
	<b>Net Expenditure</b>	<b>5,720</b>	<b>4,135</b>	<b>1,491</b>	<b>2,667</b>	<b>0</b>	<b>4,158</b>	<b>23</b>	<b>0.56%</b>	
<b>Vote: J22 Housing Regeneration</b>										
	Expenditure	457	515	674			675	160	31.07%	
	Income	-509	-511	-766	101		-665	-154	30.14%	
	<b>Net Expenditure</b>	<b>-52</b>	<b>4</b>	<b>-92</b>	<b>101</b>	<b>0</b>	<b>10</b>	<b>6</b>	<b>150.00%</b>	
	<b>Net Expenditure</b>	<b>5,669</b>	<b>4,139</b>	<b>1,399</b>	<b>2,768</b>	<b>0</b>	<b>4,168</b>	<b>29</b>	<b>0.70%</b>	
	<b>Net Expenditure Fund Type: GEN</b>	<b>16,917</b>	<b>19,710</b>	<b>18,578</b>	<b>2,847</b>	<b>-1,723</b>	<b>19,703</b>	<b>-7</b>	<b>0</b>	
	<b>Net Expenditure for Development &amp; Renewal</b>	<b>16,917</b>	<b>19,710</b>	<b>18,578</b>	<b>2,847</b>	<b>-1,723</b>	<b>19,703</b>	<b>-7</b>	<b>0</b>	

Corporate Monthly Budget Monitoring		Budget Original	Budget Current	Actuals	Contribution to Reserve	Drawdown from Reserve	Outturn	Variance	Variance	Description / Explanation for Variance
March 2014	Education, Social Care & Wellbeing	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
<b>Fund Type: DSG Dedicated Schools Grant</b>										
<b>Service Area: GLA Learning &amp; Achievement</b>										
<b>Vote: G17 Support For Learning Serv DSG</b>										
	Expenditure	3,763	3,848	3,687			3,687	-161	-4.18%	Lower than expected Supply & Service costs & new budget for Auxiliaries could only spend half budget due to delays in service.
	Income	-999	-999	-966			-966	33	-3.29%	
	<b>Net Expenditure</b>	<b>2,764</b>	<b>2,849</b>	<b>2,721</b>	<b>0</b>	<b>0</b>	<b>2,721</b>	<b>-128</b>	<b>-4.50%</b>	
<b>Vote: H10 Learning &amp; Achiev'm't M &amp; A DSG</b>										
	Expenditure	892	892	892			892	0		
	<b>Net Expenditure</b>	<b>892</b>	<b>892</b>	<b>892</b>	<b>0</b>	<b>0</b>	<b>892</b>	<b>0</b>	<b>0.00%</b>	
<b>Vote: H11 Early Years Service DSG</b>										
	Expenditure	26,827	26,827	22,401			22,401	-4,426	-16.50%	Lower than expected take up of two year old places & place number availability.
	Income	0	0	0			0	0	0.00%	
	<b>Net Expenditure</b>	<b>26,827</b>	<b>26,827</b>	<b>22,401</b>	<b>0</b>	<b>0</b>	<b>22,401</b>	<b>-4,426</b>	<b>-16.50%</b>	
<b>Vote: H16 Special Educ Needs DSG</b>										
	Expenditure	30,527	30,527	32,194			32,194	1,667	5.46%	
	Income	0	0	-2,537			-2,537	-2,537	0.00%	
	<b>Net Expenditure</b>	<b>30,527</b>	<b>30,527</b>	<b>29,657</b>	<b>0</b>	<b>0</b>	<b>29,657</b>	<b>-870</b>	<b>-2.85%</b>	
<b>Vote: H18 Educ Psychology Serv DSG</b>										
	Expenditure	188	188	188			188	0	0.00%	
	<b>Net Expenditure</b>	<b>188</b>	<b>188</b>	<b>188</b>	<b>0</b>	<b>0</b>	<b>188</b>	<b>0</b>	<b>0.00%</b>	
<b>Vote: H78 Pupil Admissions &amp; Excl DSG</b>										
	Expenditure	4,318	4,374	2,962			2,962	-1,412	-32.28%	
	Income	-766	-911	-257			-257	654	-71.79%	
	<b>Net Expenditure</b>	<b>3,552</b>	<b>3,463</b>	<b>2,705</b>	<b>0</b>	<b>0</b>	<b>2,705</b>	<b>-758</b>	<b>-21.89%</b>	
	<b>Net Expenditure</b>	<b>64,749</b>	<b>64,745</b>	<b>58,563</b>	<b>0</b>	<b>0</b>	<b>58,563</b>	<b>-6,182</b>	<b>-9.55%</b>	
<b>Service Area: GRE ESCW Resources</b>										
<b>Vote: H68 Ext Fund - Dedicated Sch Grant</b>										
	Income	-316,743	-305,253	-298,819			-298,819	6,434	-2.11%	
	<b>Net Expenditure</b>	<b>-316,743</b>	<b>-305,253</b>	<b>-298,819</b>	<b>0</b>	<b>0</b>	<b>-298,819</b>	<b>6,434</b>		
<b>Vote: H79 ESCW Resources DSG M &amp; A</b>										
	Expenditure	1,053	1,053	1,317			1,317	264	25.02%	Carbon reduction contribution from DSG (£266k)
	<b>Net Expenditure</b>	<b>1,053</b>	<b>1,053</b>	<b>1,317</b>	<b>0</b>	<b>0</b>	<b>1,317</b>	<b>264</b>		
<b>Vote: H83 ESCW Human Resources DSG</b>										
	Expenditure	1,399	1,399	1,695			1,695	296	21.16%	Includes Teachers Pension arrears of £146k ; balance of variance not transferred to Gen Fund as in previous years
	Income	0	0	8			8	8	0.00%	
	<b>Net Expenditure</b>	<b>1,399</b>	<b>1,399</b>	<b>1,703</b>	<b>0</b>	<b>0</b>	<b>1,703</b>	<b>304</b>	<b>21.73%</b>	
	<b>Net Expenditure</b>	<b>-314,291</b>	<b>-302,800</b>	<b>-295,799</b>	<b>0</b>	<b>0</b>	<b>-295,799</b>	<b>7,001</b>	<b>-2.31%</b>	

Corporate Monthly Budget Monitoring		Budget Original	Budget Current	Actuals	Contribution to Reserve	Drawdown from Reserve	Outturn	Variance	Variance	Description / Explanation for Variance
March 2014	Education, Social Care & Wellbeing	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
<b>Service Area: GSC Childrens Social Care</b>										
<b>Vote: H55 Children Looked After DSG</b>										
	Expenditure	289	433	381			381	-52	-12.10%	
	Income	0	0	11			11	11	0.00%	
	<b>Net Expenditure</b>	<b>289</b>	<b>433</b>	<b>392</b>	<b>0</b>	<b>0</b>	<b>392</b>	<b>-41</b>	<b>-9.57%</b>	
<b>Vote: H62 Attendance &amp; Welfare Service</b>										
	Expenditure	55	55	55	0	0	55	0	0.00%	
	<b>Net Expenditure</b>	<b>55</b>	<b>55</b>	<b>55</b>	<b>0</b>	<b>0</b>	<b>55</b>	<b>0</b>	<b>0.00%</b>	
	<b>Net Expenditure</b>	<b>344</b>	<b>488</b>	<b>447</b>	<b>0</b>	<b>0</b>	<b>447</b>	<b>-41</b>	<b>-8.49%</b>	
<b>Service Area: GSH Schools</b>										
<b>Vote: G02 Pre-Primary Schools DSG</b>										
	Balance Sheet	0	0	0						
	Expenditure	380	5,084	5,209			5,209	125	2.46%	
	Income	-43	-4,747	-5,154			-5,154	-407	8.57%	
	<b>Net Expenditure</b>	<b>337</b>	<b>337</b>	<b>55</b>	<b>0</b>	<b>0</b>	<b>55</b>	<b>-282</b>	<b>-83.68%</b>	
<b>Vote: G04 Primary Schools DSG</b>										
	Balance Sheet	0	0	0						
	Expenditure	145,793	159,903	166,997			166,997	7,094	4.44%	
	Income	-11,411	-31,110	-39,439			-39,439	-8,329	26.77%	
	<b>Net Expenditure</b>	<b>134,381</b>	<b>128,793</b>	<b>127,558</b>	<b>0</b>	<b>0</b>	<b>127,558</b>	<b>-1,235</b>	<b>-0.96%</b>	
<b>Vote: G06 Secondary Schools DSG</b>										
	Balance Sheet	0	0	0						
	Expenditure	115,274	131,027	135,350			135,350	4,323	3.30%	
	Income	-7,943	-33,531	-37,612			-37,612	-4,081	12.17%	
	<b>Net Expenditure</b>	<b>107,330</b>	<b>97,496</b>	<b>97,738</b>	<b>0</b>	<b>0</b>	<b>97,738</b>	<b>242</b>	<b>0.25%</b>	
<b>Vote: G08 Special Schools DSG</b>										
	Balance Sheet	0	0	0						
	Expenditure	5,311	13,790	15,656			15,656	1,866	13.53%	
	Income	-222	-9,261	-10,637			-10,637	-1,376	14.86%	
	<b>Net Expenditure</b>	<b>5,089</b>	<b>4,529</b>	<b>5,019</b>	<b>0</b>	<b>0</b>	<b>5,019</b>	<b>490</b>	<b>10.82%</b>	
<b>Vote: G29 Pupil Referral Unit</b>										
	Balance Sheet	0	0	0						
	Expenditure	2,060	5,075	4,714			4,714	-361	-7.11%	
	Income	0	0	367			367	367	0.00%	
	<b>Net Expenditure</b>	<b>2,060</b>	<b>5,075</b>	<b>5,081</b>	<b>0</b>	<b>0</b>	<b>5,081</b>	<b>6</b>	<b>0.12%</b>	
<b>Vote: H04 Primary Academies</b>										
	Expenditure	0	1,216	1,219			1,219	3	0.26%	
	<b>Net Expenditure</b>	<b>0</b>	<b>1,216</b>	<b>1,219</b>	<b>0</b>	<b>0</b>	<b>1,219</b>	<b>3</b>	<b>0.26%</b>	
<b>Vote: H06 Secondary Academies</b>										
	Expenditure	0	122	119			119	-3	-2.55%	
	<b>Net Expenditure</b>	<b>0</b>	<b>122</b>	<b>119</b>	<b>0</b>	<b>0</b>	<b>119</b>	<b>-3</b>	<b>-2.55%</b>	
	<b>Net Expenditure</b>	<b>249,198</b>	<b>237,567</b>	<b>236,789</b>	<b>0</b>	<b>0</b>	<b>236,789</b>	<b>-778</b>	<b>-0.33%</b>	
<b>Net Expenditure Fund Type: DSG</b>		<b>0</b>	<b>0</b>	<b>-0</b>	<b>0</b>	<b>0</b>	<b>-0</b>	<b>-1</b>	<b>-143.59%</b>	

Corporate Monthly Budget Monitoring		Budget Original	Budget Current	Actuals	Contribution to Reserve	Drawdown from Reserve	Outturn	Variance	Variance	Description / Explanation for Variance
March 2014	Education, Social Care & Wellbeing	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
Fund Type: GEN General Fund Account										0.00%
Service Area: ACS Commissioning & Health										0.00%
Vote: A05 Carers Grant										
	Expenditure	1,093	1,195	793			794	-401	-33.56%	No Spend against Respite Care Budget in 13/14 which is to be re-allocated to shared life respite project subject to DMT Approval. Also, Underspend on Carers Centre Adult Services in 13/14 mainly due to new contract arrangements.
	Income	0	-100	-100			-100	0	0.00%	
	<b>Net Expenditure</b>	<b>1,093</b>	<b>1,095</b>	<b>693</b>	<b>0</b>	<b>0</b>	<b>694</b>	<b>-401</b>	<b>-36.62%</b>	
Vote: A41 Personalisation										
	Expenditure	0	0	0			0	0	0.00%	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	
Vote: A42 Older People Commissioning										
	Expenditure	26,087	26,859	26,345			26,345	-514	-1.91%	
	Income	-4,504	-4,504	-3,445			-3,445	1,059	-23.51%	
	<b>Net Expenditure</b>	<b>21,583</b>	<b>22,355</b>	<b>22,900</b>	<b>0</b>	<b>0</b>	<b>22,900</b>	<b>545</b>	<b>2.44%</b>	
Vote: A43 Learning Disabilities Commissioning										
	Expenditure	20,771	21,005	24,082			24,082	3,077	14.65%	
	Income	-1,875	-1,875	-463			-463	1,412	-75.31%	
	<b>Net Expenditure</b>	<b>18,895</b>	<b>19,129</b>	<b>23,619</b>	<b>0</b>	<b>0</b>	<b>23,619</b>	<b>4,490</b>	<b>23.47%</b>	
Vote: A44 Mental Health Commissioning										
	Expenditure	8,687	9,095	9,476			9,476	381	4.19%	
	Income	-1,862	-2,509	-1,766			-1,766	743	-29.61%	
	<b>Net Expenditure</b>	<b>6,825</b>	<b>6,586</b>	<b>7,710</b>	<b>0</b>	<b>0</b>	<b>7,710</b>	<b>1,124</b>	<b>17.07%</b>	
Vote: A45 Physical Disabilities Commissioning										
	Expenditure	7,547	7,757	9,135			9,135	1,378	17.77%	
	Income	-1,667	-1,857	-1,020			-1,020	837	-45.08%	
	<b>Net Expenditure</b>	<b>5,880</b>	<b>5,900</b>	<b>8,115</b>	<b>0</b>	<b>0</b>	<b>8,115</b>	<b>2,215</b>		
Vote: A46 HIV Commissioning										
	Expenditure	216	218	46			46	-172	-78.90%	
	Income	0	0	-55			-55	-55	0.00%	
	<b>Net Expenditure</b>	<b>216</b>	<b>218</b>	<b>-9</b>	<b>0</b>	<b>0</b>	<b>-9</b>	<b>-227</b>	<b>-104.13%</b>	
Vote: A47 Access to Resources										
	Expenditure	1,021	1,428	1,526			1,526	98	6.90%	
	Income	0	-150	-150			-150	0	0.00%	
	<b>Net Expenditure</b>	<b>1,021</b>	<b>1,278</b>	<b>1,376</b>	<b>0</b>	<b>0</b>	<b>1,376</b>	<b>98</b>	<b>7.71%</b>	
Vote: A48 Strategic Commissioning										
	Expenditure	482	1,981	834			834	-1,147	-57.90%	
	Income	-96	-656	-244			-244	412	-62.80%	
	<b>Net Expenditure</b>	<b>386</b>	<b>1,325</b>	<b>590</b>	<b>0</b>	<b>0</b>	<b>590</b>	<b>-735</b>	<b>-55.48%</b>	

Corporate Monthly Budget Monitoring		Budget Original	Budget Current	Actuals	Contribution to Reserve	Drawdown from Reserve	Outturn	Variance	Variance	Description / Explanation for Variance
March 2014	Education, Social Care & Wellbeing	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
<b>Vote: A50 Supporting People</b>										
	Expenditure	13,374	14,481	13,893			13,893	-588	-4.06%	
	Income	-25	-25	-25			-25	-0	0.40%	
	<b>Net Expenditure</b>	<b>13,349</b>	<b>14,456</b>	<b>13,868</b>	<b>0</b>	<b>0</b>	<b>13,868</b>	<b>-588</b>	<b>-4.07%</b>	
<b>Vote: A53 Commissioning &amp; Strategy Divn M&amp;A</b>										
	Expenditure	287	411	316			316	-95	-23.08%	
	Income	0	-100	-20			-20	80	-80.00%	
	<b>Net Expenditure</b>	<b>287</b>	<b>311</b>	<b>296</b>	<b>0</b>	<b>0</b>	<b>296</b>	<b>-15</b>	<b>-4.76%</b>	
<b>Vote: A59 Corporate Services</b>										
	Expenditure	144	847	628			628	-219	-25.84%	Underspend due to under-usage of full allocated S256 Budget in 13/14
	Income	0	-250	-86			-86	164	-65.60%	
	<b>Net Expenditure</b>	<b>144</b>	<b>597</b>	<b>542</b>	<b>0</b>	<b>0</b>	<b>542</b>	<b>-55</b>	<b>-9.18%</b>	
<b>Vote: G67 Commissioned Services</b>										
	Expenditure	1,799	1,861	2,082			2,082	222	11.91%	
	Income	-472	-550	-495			-495	55	-9.95%	
	<b>Net Expenditure</b>	<b>1,327</b>	<b>1,311</b>	<b>1,587</b>	<b>0</b>	<b>0</b>	<b>1,587</b>	<b>276</b>	<b>21.07%</b>	
	<b>Net Expenditure</b>	<b>71,006</b>	<b>74,560</b>	<b>81,287</b>	<b>0</b>	<b>0</b>	<b>81,288</b>	<b>6,728</b>	<b>9.02%</b>	
<b>Service Area: APH Public Health</b>										
<b>Vote: A51 Public Health</b>										
	Expenditure	30,752	30,796	28,176	2,769		30,945	149	0.48%	Variance is due to non-expenditure of the full allocated Public Health grant as projected service costs invoiced by third parties are demand-driven.
	Income	0	-44	-201			-201	-156	351.95%	Additional unbudgeted income towards public health services received from GLA for the Well London project and from GLA for Portas Pilot town market projects
	<b>Net Expenditure</b>	<b>30,752</b>	<b>30,752</b>	<b>27,975</b>	<b>2,769</b>	<b>0</b>	<b>30,744</b>	<b>-8</b>	<b>-0.02%</b>	
	<b>Net Expenditure</b>	<b>30,752</b>	<b>30,752</b>	<b>27,975</b>	<b>2,769</b>	<b>0</b>	<b>30,744</b>	<b>-8</b>	<b>-0.02%</b>	
<b>Service Area: ASC Adults Social Care</b>										
<b>Vote: A02 Disabilities &amp; Health Divn M&amp;A</b>										
	Expenditure	167	2,220	364			364	-1,856	-83.62%	S256 Funding unspent in A02 but earmarked for Risk Management in other ASC Votes.
	Income	0	-552	-50			-50	502	-90.94%	
	<b>Net Expenditure</b>	<b>167</b>	<b>1,668</b>	<b>314</b>	<b>0</b>	<b>0</b>	<b>314</b>	<b>-1,354</b>	<b>-81.19%</b>	

Corporate Monthly Budget Monitoring		Budget Original	Budget Current	Actuals	Contribution to Reserve	Drawdown from Reserve	Outturn	Variance	Variance	Description / Explanation for Variance
March 2014	Education, Social Care & Wellbeing	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
<b>Vote: A08 Older People Mental Health</b>										
	Expenditure	361	558	480			480	-78	-13.98%	
	Income	0	-150	-32			-32	118	-78.67%	
	<b>Net Expenditure</b>	<b>361</b>	<b>408</b>	<b>448</b>	<b>0</b>	<b>0</b>	<b>448</b>	<b>40</b>	<b>9.79%</b>	
<b>Vote: A09 Older People A&amp;C Mgmt</b>										
	Expenditure	0	0	0			0	0	0.00%	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Vote: A12 Phys Disabilities and Assessments</b>										
	Expenditure	0	0	0			0	0	0.00%	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Vote: A13 Learning Disabilities Sub Divi</b>										
	Expenditure	78	93	114			114	22	23.29%	
	Income	-35	-35	-35	0	0	-35	0	0.00%	
	<b>Net Expenditure</b>	<b>43</b>	<b>58</b>	<b>79</b>	<b>0</b>	<b>0</b>	<b>79</b>	<b>22</b>		
<b>Vote: A14 Learning Disabilities A&amp;C Mgmt</b>										
	Expenditure	808	1,937	1,266			1,266	-671	-34.63%	
	Income	-79	-499	-488			-488	11	-2.17%	
	<b>Net Expenditure</b>	<b>729</b>	<b>1,438</b>	<b>778</b>	<b>0</b>	<b>0</b>	<b>778</b>	<b>-660</b>	<b>-45.90%</b>	
<b>Vote: A15 Occupational Therapy Pooled</b>										
	Expenditure	411	492	406			406	-86	-17.41%	
	Income	0	-50	0			0	50	-100.00%	
	<b>Net Expenditure</b>	<b>411</b>	<b>442</b>	<b>406</b>	<b>0</b>	<b>0</b>	<b>406</b>	<b>-36</b>	<b>-8.06%</b>	
<b>Vote: A16 Community Equipment Pooled</b>										
	Expenditure	888	1,366	910			910	-457	-33.42%	Budget underspend reflecting non-usage of the allocated S256 budget as the final spend was within the non-S256 pooled budget in 2013/14
	Income	0	-130	0			0	130	-100.00%	
	<b>Net Expenditure</b>	<b>888</b>	<b>1,236</b>	<b>910</b>	<b>0</b>	<b>0</b>	<b>910</b>	<b>-327</b>	<b>-26.41%</b>	
<b>Vote: A19 Adult Protection</b>										
	Expenditure	314	393	330			330	-63	-15.93%	
	Income	-38	-78	-41			-41	37	-47.44%	
	<b>Net Expenditure</b>	<b>276</b>	<b>315</b>	<b>289</b>	<b>0</b>	<b>0</b>	<b>289</b>	<b>-26</b>	<b>-8.12%</b>	
<b>Vote: A23 Mental Health Sub Div M&amp;A</b>										
	Expenditure	87	97	101			101	4	3.94%	
	Income	-90	-90	0			0	90	-100.00%	
	<b>Net Expenditure</b>	<b>-3</b>	<b>7</b>	<b>101</b>	<b>0</b>	<b>0</b>	<b>101</b>	<b>94</b>	<b>1382.70%</b>	

Corporate Monthly Budget Monitoring		Budget Original	Budget Current	Actuals	Contribution to Reserve	Drawdown from Reserve	Outturn	Variance	Variance	Description / Explanation for Variance
March 2014	Education, Social Care & Wellbeing	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
<b>Vote: A24 Area Mental Health Teams</b>										
	Expenditure	2,382	2,709	2,832			2,832	123	4.52%	Efficiency savings have impacted negatively such that the CMHT budgets are now not aligned to the actual cost of delivering the service.
	Income	-277	-327	-252			-252	75	-22.84%	
	<b>Net Expenditure</b>	<b>2,105</b>	<b>2,383</b>	<b>2,580</b>	<b>0</b>	<b>0</b>	<b>2,580</b>	<b>197</b>	<b>8.27%</b>	
<b>Vote: A25 Mental Health Day Centres</b>										
	Balance Sheet	0	0	-1			-1	-1		
	Expenditure	458	510	487			487	-24	-4.62%	
	Income	-11	-7	-2			-2	4	-68.15%	
	<b>Net Expenditure</b>	<b>447</b>	<b>504</b>	<b>484</b>	<b>0</b>	<b>0</b>	<b>484</b>	<b>-20</b>	<b>-3.98%</b>	
<b>Vote: A30 Adults Resources Sub Divn M&amp;A</b>										
	Expenditure	94	111	110			110	-1	-1.06%	
	<b>Net Expenditure</b>	<b>94</b>	<b>111</b>	<b>110</b>	<b>0</b>	<b>0</b>	<b>110</b>	<b>-1</b>	<b>-1.06%</b>	
<b>Vote: A31 Phys Disabilities Establishm't</b>										
	Expenditure	512	568	537			537	-31	-5.40%	
	Income	-1	-1	-3			-3	-2	228.20%	
	<b>Net Expenditure</b>	<b>511</b>	<b>567</b>	<b>534</b>	<b>0</b>	<b>0</b>	<b>534</b>	<b>-33</b>		
<b>Vote: A32 Learning Disabilities D/Centre</b>										
	Expenditure	401	405	427			427	23	5.59%	
	Income	-5	-5	0			0	5	-100.00%	
	<b>Net Expenditure</b>	<b>396</b>	<b>400</b>	<b>427</b>	<b>0</b>	<b>0</b>	<b>427</b>	<b>27</b>	<b>6.83%</b>	
<b>Vote: A33 Older People Day Centres</b>										
	Expenditure	1,535	1,863	1,766			1,766	-97	-5.18%	
	Income	-37	-158	-152			-152	6	-3.55%	
	<b>Net Expenditure</b>	<b>1,498</b>	<b>1,705</b>	<b>1,614</b>	<b>0</b>	<b>0</b>	<b>1,614</b>	<b>-91</b>	<b>-5.33%</b>	
<b>Vote: A34 Home Care</b>										
	Expenditure	4,033	4,773	4,394			4,394	-379	-7.93%	27 staff took ER/VR in 2013/14 thus contributing to the underspend. The service is earmarked to close in 2016 and is not taking on any new referrals.
	Income	0	0	-52			-52	-52	0.00%	
	<b>Net Expenditure</b>	<b>4,033</b>	<b>4,773</b>	<b>4,342</b>	<b>0</b>	<b>0</b>	<b>4,342</b>	<b>-430</b>	<b>-9.02%</b>	

Corporate Monthly Budget Monitoring		Budget Original	Budget Current	Actuals	Contribution to Reserve	Drawdown from Reserve	Outturn	Variance	Variance	Description / Explanation for Variance
March 2014	Education, Social Care & Wellbeing	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
<b>Vote: A37 Emergency Duty Social Work</b>										
	Expenditure	343	394	505			505	111	28.27%	Cost pressures arising from the increased cost of single status enhancements alongside reduced budgets as part of the directorate efficiency programme.
	Income	-20	-20	-21			-21	-1	7.25%	
	<b>Net Expenditure</b>	<b>323</b>	<b>374</b>	<b>484</b>	<b>0</b>	<b>0</b>	<b>484</b>	<b>110</b>	<b>29.39%</b>	
<b>Vote: A81 First Response</b>										
	Expenditure	2,688	3,297	3,341			3,341	44	1.34%	
	Income	-142	-292	-211			-211	81	-27.67%	
	<b>Net Expenditure</b>	<b>2,546</b>	<b>3,005</b>	<b>3,130</b>	<b>0</b>	<b>0</b>	<b>3,130</b>	<b>125</b>	<b>4.15%</b>	
<b>Vote: A82 Reablement</b>										
	Expenditure	2,087	2,833	2,645			2,645	-188	-6.65%	Underspend has arisen due to vacancies being held in this Service. There has also been an effective managerial decision to drive down overtime and agency spend.
	Income	0	-203	-190			-190	13	-6.40%	
	<b>Net Expenditure</b>	<b>2,087</b>	<b>2,630</b>	<b>2,455</b>	<b>0</b>	<b>0</b>	<b>2,455</b>	<b>-175</b>	<b>-6.67%</b>	
<b>Vote: A83 Long Term Support-Social Care</b>										
	Expenditure	2,264	3,308	3,005			3,005	-302	-9.13%	Under utilisation of S256 funding
	Income	0	-350	-243			-243	107	-30.57%	Under utilisation of S256 funding
	<b>Net Expenditure</b>	<b>2,264</b>	<b>2,958</b>	<b>2,762</b>	<b>0</b>	<b>0</b>	<b>2,762</b>	<b>-195</b>		
<b>Vote: A84 Long Term Support-OTs</b>										
	Expenditure	887	1,023	1,058			1,058	35	3.44%	
	<b>Net Expenditure</b>	<b>887</b>	<b>1,023</b>	<b>1,058</b>	<b>0</b>	<b>0</b>	<b>1,058</b>	<b>35</b>	<b>3.44%</b>	
	<b>Net Expenditure</b>	<b>20,064</b>	<b>26,003</b>	<b>23,305</b>	<b>0</b>	<b>0</b>	<b>23,305</b>	<b>-2,698</b>	<b>-10.38%</b>	
<b>Service Area: GDS ESCW Directors Services</b>										
<b>Vote: A55 Quality and Performance</b>										
	Expenditure	710	910	826			826	-84	-9.28%	
	Income	0	-150	-94			-94	56	-37.33%	
	<b>Net Expenditure</b>	<b>710</b>	<b>760</b>	<b>732</b>	<b>0</b>	<b>0</b>	<b>732</b>	<b>-28</b>	<b>-3.74%</b>	
<b>Vote: G37 YPC Management &amp; Admin</b>										
	Expenditure	90	-0	-0			-0	0	-50.00%	
	<b>Net Expenditure</b>	<b>90</b>	<b>-0</b>	<b>-0</b>	<b>0</b>	<b>0</b>	<b>-0</b>	<b>0</b>	<b>-50.00%</b>	
<b>Vote: G65 Transformation Project</b>										
	Expenditure	97	99	142			142	43	43.08%	
	<b>Net Expenditure</b>	<b>97</b>	<b>99</b>	<b>142</b>	<b>0</b>	<b>0</b>	<b>142</b>	<b>43</b>	<b>43.08%</b>	
<b>Vote: G71 Strategy, Policy &amp; Performance</b>										
	Expenditure	816	722	744			744	22	3.04%	
	Income	-26	-26	-13			-13	13	-49.15%	
	<b>Net Expenditure</b>	<b>790</b>	<b>696</b>	<b>731</b>	<b>0</b>	<b>0</b>	<b>731</b>	<b>35</b>	<b>4.98%</b>	

Corporate Monthly Budget Monitoring		Budget Original	Budget Current	Actuals	Contribution to Reserve	Drawdown from Reserve	Outturn	Variance	Variance	Description / Explanation for Variance
March 2014	Education, Social Care & Wellbeing	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
<b>Vote: G74 Equalities Development</b>										
	Expenditure	508	501	406			406	-95	-18.92%	
	Income	0	0	-1			-1	-1	0.00%	
	<b>Net Expenditure</b>	<b>508</b>	<b>501</b>	<b>405</b>	<b>0</b>	<b>0</b>	<b>405</b>	<b>-96</b>	<b>-19.12%</b>	
	<b>Net Expenditure</b>	<b>2,195</b>	<b>2,057</b>	<b>2,010</b>	<b>0</b>	<b>0</b>	<b>2,010</b>	<b>-47</b>	<b>-2.28%</b>	
<b>Service Area: GLA Learning &amp; Achievement</b>										
<b>Vote: G10 Learning &amp; Achievement M &amp; A GF</b>										
	Expenditure	243	189	189			189	1	0.30%	
	Income	-160	-160	-160			-160	0	0.00%	
	<b>Net Expenditure</b>	<b>83</b>	<b>29</b>	<b>29</b>	<b>0</b>	<b>0</b>	<b>29</b>	<b>1</b>	<b>2.00%</b>	
<b>Vote: G11 Early Years Service GF</b>										
	Expenditure	2,213	2,114	1,692	111		1,803	-311	-14.71%	Expenditure lower due to unfilled vacancies and lower than anticipated take-up of grants offered to childcare providers
	Income	-659	-657	-616			-616	41	-6.27%	
	<b>Net Expenditure</b>	<b>1,554</b>	<b>1,457</b>	<b>1,076</b>	<b>111</b>	<b>0</b>	<b>1,187</b>	<b>-270</b>	<b>-18.51%</b>	
<b>Vote: G12 Local Authority Day Nurseries</b>										
	Balance Sheet	0	0	-0			-0	-0		
	Expenditure	2,923	2,919	2,897			2,897	-22	-0.76%	
	Income	-198	-198	-169			-169	29	-14.50%	
	<b>Net Expenditure</b>	<b>2,725</b>	<b>2,721</b>	<b>2,728</b>	<b>0</b>	<b>0</b>	<b>2,728</b>	<b>6</b>	<b>0.24%</b>	
<b>Vote: G13 Childrens Centres</b>										
	Expenditure	10,545	10,928	10,714	163		10,877	-51	-0.47%	
	Income	-86	-86	-39			-39	48	-55.28%	
	<b>Net Expenditure</b>	<b>10,459</b>	<b>10,842</b>	<b>10,675</b>	<b>163</b>	<b>0</b>	<b>10,838</b>	<b>-3</b>	<b>-0.03%</b>	
<b>Vote: G14 School Improvement Primary</b>										
	Expenditure	666	868	842	18		860	-8	-0.90%	
	Income	-476	-476	-468			-468	8	-1.74%	
	<b>Net Expenditure</b>	<b>190</b>	<b>391</b>	<b>374</b>	<b>18</b>	<b>0</b>	<b>392</b>	<b>1</b>	<b>0.13%</b>	
<b>Vote: G16 Special Educational Needs GF</b>										
	Expenditure	4,004	3,969	4,033			4,033	64	1.61%	
	Income	-116	-116	-125			-125	-9	8.05%	
	<b>Net Expenditure</b>	<b>3,888</b>	<b>3,854</b>	<b>3,908</b>	<b>0</b>	<b>0</b>	<b>3,908</b>	<b>54</b>	<b>1.41%</b>	
<b>Vote: G18 Educational Psychology Serv GF</b>										
	Expenditure	1,648	1,661	1,620			1,620	-41	-2.47%	
	Income	-854	-899	-880			-880	18	-2.03%	
	<b>Net Expenditure</b>	<b>794</b>	<b>762</b>	<b>740</b>	<b>0</b>	<b>0</b>	<b>740</b>	<b>-23</b>	<b>-2.98%</b>	
<b>Vote: G19 Parental Engagement &amp; Support</b>										
	Balance Sheet	0	0				0	0	0.00%	
	Expenditure	1,879	1,595	1,705			1,705	110	6.91%	
	Income	-176	-176	-209		-77	-286	-110	62.57%	
	<b>Net Expenditure</b>	<b>1,703</b>	<b>1,419</b>	<b>1,496</b>	<b>0</b>	<b>-77</b>	<b>1,419</b>	<b>0</b>	<b>0.00%</b>	

Corporate Monthly Budget Monitoring		Budget Original	Budget Current	Actuals	Contribution to Reserve	Drawdown from Reserve	Outturn	Variance	Variance	Description / Explanation for Variance
March 2014	Education, Social Care & Wellbeing	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
<b>Vote: G20 School Governance &amp; Information</b>										
	Expenditure	528	535	639			639	104	19.37%	Demand lead service increased Income leads to increased Expenditure costs.
	Income	-270	-270	-406			-406	-136	50.19%	Demand led service increased Income, higher than expected.
	<b>Net Expenditure</b>	<b>258</b>	<b>265</b>	<b>234</b>	<b>0</b>	<b>0</b>	<b>234</b>	<b>-32</b>	<b>-11.99%</b>	
<b>Vote: G26 School Improvement Secondary</b>										
	Balance Sheet	0	0				0	0		
	Expenditure	2,421	2,401	2,232	295		2,527	126	5.24%	MEA & MHEA award take up lower than expected. Demand led service.
	Income	-952	-952	-1,079			-1,079	-127	13.32%	
	<b>Net Expenditure</b>	<b>1,468</b>	<b>1,449</b>	<b>1,153</b>	<b>295</b>	<b>0</b>	<b>1,448</b>	<b>-1</b>	<b>-0.07%</b>	
<b>Vote: G30 Arts &amp; Music Service</b>										
	Expenditure	1,371	1,477	1,476			1,476	-1	-0.09%	
	Income	-1,228	-1,421	-1,420			-1,420	1	-0.10%	
	<b>Net Expenditure</b>	<b>143</b>	<b>56</b>	<b>56</b>	<b>0</b>	<b>0</b>	<b>56</b>	<b>0</b>	<b>0.06%</b>	
<b>Vote: G41 Healthy Lives</b>										
	Expenditure	475	480	460			460	-20	-4.12%	
	Income	-318	-318	-295			-295	24	-7.43%	
	<b>Net Expenditure</b>	<b>157</b>	<b>162</b>	<b>165</b>	<b>0</b>	<b>0</b>	<b>165</b>	<b>4</b>	<b>2.41%</b>	
<b>Vote: G78 Pupil Admissions &amp; Excls GF</b>										
	Expenditure	910	920	960			960	41	4.46%	
	<b>Net Expenditure</b>	<b>910</b>	<b>920</b>	<b>960</b>	<b>0</b>	<b>0</b>	<b>960</b>	<b>41</b>	<b>4.46%</b>	
<b>Vote: H40 Careers Service</b>										
	Expenditure	1,254	1,247	1,350			1,350	103	8.27%	Spend against other grants (Mayoral Funding and school SLAs)
	Income	-340	-340	-431			-431	-91	26.60%	
	<b>Net Expenditure</b>	<b>914</b>	<b>907</b>	<b>920</b>	<b>0</b>	<b>0</b>	<b>920</b>	<b>13</b>	<b>1.39%</b>	
<b>Vote: H91 Schools Library Services &amp; HEC</b>										
	Expenditure	681	681	885			885	204	29.90%	Demand lead service increased Income leads to increased Expenditure costs.
	Income	-681	-681	-885			-885	-204	29.96%	Demand led service increased Income, higher than expected.
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>-0</b>	<b>0</b>	<b>0</b>	<b>-0</b>	<b>-0</b>	<b>0.00%</b>	
	<b>Net Expenditure</b>	<b>25,246</b>	<b>25,233</b>	<b>24,514</b>	<b>587</b>	<b>-77</b>	<b>25,024</b>	<b>-209</b>	<b>-0.83%</b>	
<b>Service Area: GRE ESCW Resources</b>										
<b>Vote: A58 Technical Resources</b>										
	Balance Sheet	0	0	-0			-0	-0		
	Expenditure	995	712	665			665	-47	-6.67%	
	Income	-47	-47	-44			-44	3	-6.94%	
	<b>Net Expenditure</b>	<b>948</b>	<b>665</b>	<b>621</b>	<b>0</b>	<b>0</b>	<b>621</b>	<b>-44</b>	<b>-6.65%</b>	

Corporate Monthly Budget Monitoring		Budget Original	Budget Current	Actuals	Contribution to Reserve	Drawdown from Reserve	Outturn	Variance	Variance	Description / Explanation for Variance
March 2014	Education, Social Care & Wellbeing	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
<b>Vote: A61 Business Support &amp; Programme Management</b>										
	Expenditure	49	852	179			179	-673	-78.98%	S256 underspend(442k winter pressures budget not used, staff vacancies, £100K requested to carry forward into 2014-15)
	Income	0	-370	-164			-164	206	-55.71%	S256 income drawn down matches expenditure
	<b>Net Expenditure</b>	<b>49</b>	<b>482</b>	<b>15</b>	<b>0</b>	<b>0</b>	<b>15</b>	<b>-466</b>	<b>-96.86%</b>	
<b>Vote: A66 Learning and Development</b>										
	Expenditure	557	601	421			421	-179	-29.83%	Over resourced for apprentice expenditure;
	Income	0	0	-0			-0	-0	0.00%	savings offered up
	<b>Net Expenditure</b>	<b>557</b>	<b>601</b>	<b>421</b>	<b>0</b>	<b>0</b>	<b>421</b>	<b>-179</b>	<b>-29.84%</b>	
<b>Vote: A71 Finance Services</b>										
	Expenditure	315	374	401			401	27	7.10%	
	<b>Net Expenditure</b>	<b>315</b>	<b>374</b>	<b>401</b>	<b>0</b>	<b>0</b>	<b>401</b>	<b>27</b>	<b>7.10%</b>	
<b>Vote: A90 Support Services Holding A/c</b>										
	Expenditure	3,857	0	0			0	0	0.00%	
	<b>Net Expenditure</b>	<b>3,857</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	
<b>Vote: G70 Childrens Information Systems</b>										
	Expenditure	518	616	792			792	176	28.59%	Extra Schools services launched incurring extra costs
	Income	-243	-243	-430			-430	-187	77.20%	Recovery of extra costs
	<b>Net Expenditure</b>	<b>275</b>	<b>374</b>	<b>362</b>	<b>0</b>	<b>0</b>	<b>362</b>	<b>-11</b>	<b>-2.99%</b>	
<b>Vote: G72 Programme Management</b>										
	Expenditure	369	543	347			347	-195	-36.02%	
	Income	0	-160	-101			-101	59	-36.88%	2 Staff left LBTH
	<b>Net Expenditure</b>	<b>369</b>	<b>383</b>	<b>246</b>	<b>0</b>	<b>0</b>	<b>246</b>	<b>-136</b>	<b>-35.66%</b>	
<b>Vote: G75 IT Social Care</b>										
	Expenditure	528	1,189	1,146			1,146	-43	-3.59%	
	Income	0	-250	-224			-224	26	-10.40%	
	<b>Net Expenditure</b>	<b>528</b>	<b>939</b>	<b>922</b>	<b>0</b>	<b>0</b>	<b>922</b>	<b>-17</b>	<b>-1.78%</b>	
<b>Vote: G79 ESCW Resources GF M &amp; A</b>										
	Expenditure	229	237	264			264	26	10.98%	
	Income	-47	-47	-63			-63	-16	34.23%	
	<b>Net Expenditure</b>	<b>182</b>	<b>190</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>200</b>	<b>10</b>	<b>5.24%</b>	
<b>Vote: G80 Information &amp; Support Services</b>										
	Expenditure	462	499	520			520	20	4.03%	
	<b>Net Expenditure</b>	<b>462</b>	<b>499</b>	<b>520</b>	<b>0</b>	<b>0</b>	<b>520</b>	<b>20</b>	<b>4.03%</b>	
<b>Vote: G81 Building Dev &amp; Tech Service</b>										
	Expenditure	787	1,784	2,079			2,079	295	16.52%	
	Income	-97	-97	-171		-203	-374	-277	286.58%	
	<b>Net Expenditure</b>	<b>690</b>	<b>1,687</b>	<b>1,908</b>	<b>0</b>	<b>-203</b>	<b>1,705</b>	<b>18</b>	<b>1.04%</b>	

Corporate Monthly Budget Monitoring		Budget Original	Budget Current	Actuals	Contribution to Reserve	Drawdown from Reserve	Outturn	Variance	Variance	Description / Explanation for Variance
March 2014	Education, Social Care & Wellbeing	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
<b>Vote: G82 ESCW Finance</b>										
	Expenditure	1,409	1,745	2,318	108		2,426	681	39.01%	Trading account costs (no budget), Maternity leave cover scheme, less effects of restructure
	Income	-222	-236	-991			-991	-755	319.51%	Maternity leave cover scheme SLA (no budget)
	<b>Net Expenditure</b>	<b>1,188</b>	<b>1,509</b>	<b>1,327</b>	<b>108</b>	<b>0</b>	<b>1,435</b>	<b>-74</b>	<b>-4.90%</b>	
<b>Vote: G83 ESCW Human Resources GF</b>										
	Expenditure	1,560	1,571	1,136			1,136	-435	-27.67%	Overspend in H83 normally transferred here; not done this year
	Income	0	0	-27			-27	-27	0.00%	Overspend in H83 normally transferred here; not done this year
	<b>Net Expenditure</b>	<b>1,560</b>	<b>1,571</b>	<b>1,109</b>	<b>0</b>	<b>0</b>	<b>1,109</b>	<b>-462</b>	<b>-29.39%</b>	
<b>Vote: G86 Professional Dev Centre</b>										
	Balance Sheet	0	0	0			0	0	0.00%	
	Expenditure	805	907	982			982	75	8.29%	
	Income	-618	-618	-342			-342	276	-44.63%	Less rooms available for hire due school moving into building and PDC relocation to new site
	<b>Net Expenditure</b>	<b>187</b>	<b>289</b>	<b>640</b>	<b>0</b>	<b>0</b>	<b>640</b>	<b>351</b>	<b>121.33%</b>	
<b>Vote: G87 Contract Services</b>										
	Balance Sheet	0	0	0			0	0		
	Expenditure	13,996	15,689	15,520			15,520	-169	-1.08%	In year budget revised to higher than expected expenditure incurred.
	Income	-13,996	-15,689	-15,520			-15,520	169	-1.08%	In year budget revised to higher than expected income rec'd..
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-0</b>	<b>-100.00%</b>	
<b>Vote: H82 Holding Account &amp; Support Serv</b>										
	Balance Sheet	0	0	-0			-0	-0		
	Expenditure	-221	793	2,399	665		3,064	2,271	286.49%	
	Income	-93	-93	-5,232			-5,232	-5,139	5517.59%	
	<b>Net Expenditure</b>	<b>-314</b>	<b>700</b>	<b>-2,833</b>	<b>665</b>	<b>0</b>	<b>-2,168</b>	<b>-2,868</b>	<b>-410.00%</b>	
<b>Vote: H90 PFI</b>										
	Expenditure	16,424	16,424	17,775			17,775	1,351	8.23%	Excess relates to works carried out to schools outside of the budgeted PFI contract and recovered directly from schools; no expenditure budget against this
	Income	-16,424	-16,424	-17,775			-17,775	-1,351	8.23%	PFI Grant and recoveries from schools matches expenditure
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	
	<b>Net Expenditure</b>	<b>10,854</b>	<b>10,262</b>	<b>5,859</b>	<b>773</b>	<b>-203</b>	<b>6,429</b>	<b>-3,833</b>	<b>-37.35%</b>	

Corporate Monthly Budget Monitoring		Budget Original	Budget Current	Actuals	Contribution to Reserve	Drawdown from Reserve	Outturn	Variance	Variance	Description / Explanation for Variance
March 2014	Education, Social Care & Wellbeing	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
<b>Service Area: GSC Childrens Social Care</b>										
<b>Vote: G49 Childrens Social Care M&amp;A</b>										
	Expenditure	160	153	340			340	187	122.57%	
	Income	0	0	-1,015			-1,015	-1,015	0.00%	
	<b>Net Expenditure</b>	<b>160</b>	<b>153</b>	<b>-675</b>	<b>0</b>	<b>0</b>	<b>-675</b>	<b>-828</b>		
<b>Vote: G50 Child Protection &amp; Reviewing</b>										
	Expenditure	2,497	2,512	2,743			2,743	230	9.17%	
	Income	0	0	-78			-78	-78	0.00%	
	<b>Net Expenditure</b>	<b>2,497</b>	<b>2,512</b>	<b>2,665</b>	<b>0</b>	<b>0</b>	<b>2,665</b>	<b>152</b>		
<b>Vote: G51 Childrens Res M&amp;A</b>										
	Balance Sheet	0	0	0			0	0		
	Expenditure	770	1,137	1,174			1,174	37	3.26%	
	Income	0	-373	-363			-363	10	-2.64%	
	<b>Net Expenditure</b>	<b>770</b>	<b>764</b>	<b>811</b>	<b>0</b>	<b>0</b>	<b>811</b>	<b>47</b>	<b>6.13%</b>	
<b>Vote: G52 Childrens Res Residential</b>										
	Balance Sheet	0	0	0			0	0		
	Expenditure	1,757	1,760	1,896			1,896	136	7.73%	
	Income	0	0	-90			-90	-90	0.00%	
	<b>Net Expenditure</b>	<b>1,757</b>	<b>1,760</b>	<b>1,806</b>	<b>0</b>	<b>0</b>	<b>1,806</b>	<b>46</b>	<b>2.62%</b>	
<b>Vote: G53 Childrens Res Family Placement</b>										
	Expenditure	2,955	2,873	3,069			3,069	195	6.80%	
	Income	-66	-66	-332			-332	-266	403.03%	
	<b>Net Expenditure</b>	<b>2,889</b>	<b>2,807</b>	<b>2,737</b>	<b>0</b>	<b>0</b>	<b>2,737</b>	<b>-71</b>	<b>-2.51%</b>	
<b>Vote: G54 Childrens Res Commissioning</b>										
	Balance Sheet	0	0	0			0	0		
	Expenditure	14,818	15,305	14,591			14,591	-714	-4.67%	
	Income	-214	-831	-735			-735	96	-11.55%	
	<b>Net Expenditure</b>	<b>14,604</b>	<b>14,474</b>	<b>13,856</b>	<b>0</b>	<b>0</b>	<b>13,856</b>	<b>-618</b>	<b>-4.27%</b>	
<b>Vote: G55 Children Looked After GF</b>										
	Expenditure	2,201	2,189	2,446			2,446	257	11.74%	
	Income	0	0	-14			-14	-14	0.00%	
	<b>Net Expenditure</b>	<b>2,201</b>	<b>2,189</b>	<b>2,431</b>	<b>0</b>	<b>0</b>	<b>2,431</b>	<b>243</b>	<b>11.09%</b>	
<b>Vote: G56 Leaving Care</b>										
	Expenditure	2,407	2,426	2,736			2,736	310	12.79%	
	Income	-29	-29	58			58	87	-298.68%	
	<b>Net Expenditure</b>	<b>2,378</b>	<b>2,397</b>	<b>2,794</b>	<b>0</b>	<b>0</b>	<b>2,794</b>	<b>397</b>	<b>16.56%</b>	
<b>Vote: G57 Fieldwork Advice &amp; Assessment</b>										
	Expenditure	5,232	5,180	5,514			5,514	334	6.45%	
	Income	-302	-172	-172			-172	-0	0.07%	
	<b>Net Expenditure</b>	<b>4,930</b>	<b>5,008</b>	<b>5,342</b>	<b>0</b>	<b>0</b>	<b>5,342</b>	<b>334</b>	<b>6.67%</b>	

Corporate Monthly Budget Monitoring		Budget Original	Budget Current	Actuals	Contribution to Reserve	Drawdown from Reserve	Outturn	Variance	Variance	Description / Explanation for Variance
March 2014	Education, Social Care & Wellbeing	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
<b>Vote: G58 Children with Disabilities</b>										
	Expenditure	4,606	4,651	4,814			4,814	163	3.50%	Payments to agency supplying nurses to care for children (no budget)
	Income	0	0	-188			-188	-188	0.00%	Invoices to NHS to recover the above (no budget)
	<b>Net Expenditure</b>	<b>4,606</b>	<b>4,651</b>	<b>4,626</b>	<b>0</b>	<b>0</b>	<b>4,626</b>	<b>-25</b>	<b>-0.54%</b>	
<b>Vote: G59 Emergency Duty Team</b>										
	Expenditure	411	406	401			401	-4	-1.10%	
	Income	-22	-22	-21			-21	1	-2.50%	
	<b>Net Expenditure</b>	<b>389</b>	<b>384</b>	<b>380</b>	<b>0</b>	<b>0</b>	<b>380</b>	<b>-4</b>	<b>-1.02%</b>	
<b>Vote: G60 Youth Offending Service</b>										
	Expenditure	1,927	1,895	2,036			2,036	142	7.48%	
	Income	-787	-658	-784			-784	-126	19.12%	
	<b>Net Expenditure</b>	<b>1,140</b>	<b>1,237</b>	<b>1,253</b>	<b>0</b>	<b>0</b>	<b>1,253</b>	<b>16</b>	<b>1.28%</b>	
<b>Vote: G61 Children with Mental Health</b>										
	Expenditure	1,379	1,361	1,384			1,384	23	1.70%	
	Income	-34	-34	-27			-27	7	-19.54%	
	<b>Net Expenditure</b>	<b>1,345</b>	<b>1,327</b>	<b>1,357</b>	<b>0</b>	<b>0</b>	<b>1,357</b>	<b>30</b>	<b>2.24%</b>	
<b>Vote: G62 Attendance &amp; Welfare Serv GF</b>										
	Expenditure	2,056	2,080	2,161	28		2,189	109	5.24%	Vacancy target not being met plus increased service provided to schools
	Income	-845	-845	-1,047			-1,047	-202	23.85%	Increased SLA income against increased services provided to schools
	<b>Net Expenditure</b>	<b>1,211</b>	<b>1,235</b>	<b>1,114</b>	<b>28</b>	<b>0</b>	<b>1,142</b>	<b>-93</b>	<b>-7.50%</b>	
<b>Vote: H57 Family Support &amp; Protection</b>										
	Balance Sheet	0	0				0	0		
	Expenditure	4,240	4,298	4,660			4,660	362	8.43%	
	Income	0	-8	0			0	8	-100.00%	
	<b>Net Expenditure</b>	<b>4,240</b>	<b>4,289</b>	<b>4,660</b>	<b>0</b>	<b>0</b>	<b>4,660</b>	<b>371</b>	<b>8.64%</b>	
<b>Vote: H63 Family Intervention Service</b>										
	Expenditure	1,127	2,734	2,513			2,513	-221	-8.08%	
	Income	-784	-2,241	-2,017			-2,017	223	-9.97%	
	<b>Net Expenditure</b>	<b>343</b>	<b>494</b>	<b>496</b>	<b>0</b>	<b>0</b>	<b>496</b>	<b>2</b>	<b>0.49%</b>	
	<b>Net Expenditure</b>	<b>45,460</b>	<b>45,681</b>	<b>45,653</b>	<b>28</b>	<b>0</b>	<b>45,681</b>	<b>0</b>	<b>0.00%</b>	

Corporate Monthly Budget Monitoring		Budget Original	Budget Current	Actuals	Contribution to Reserve	Drawdown from Reserve	Outturn	Variance	Variance	Description / Explanation for Variance
March 2014	Education, Social Care & Wellbeing	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
<b>Service Area: GSH Schools</b>										
<b>Vote: G03 Pre-Primary Schs Serv GF</b>										
	Expenditure	223	219	219			219	-0	-0.05%	
	<b>Net Expenditure</b>	<b>223</b>	<b>219</b>	<b>219</b>	<b>0</b>	<b>0</b>	<b>219</b>	<b>-0</b>	<b>-0.05%</b>	
<b>Vote: G05 Primary Schools Services GF</b>										
	Expenditure	5,677	6,077	6,077			6,077	0	0.00%	
	<b>Net Expenditure</b>	<b>5,677</b>	<b>6,077</b>	<b>6,077</b>	<b>0</b>	<b>0</b>	<b>6,077</b>	<b>0</b>	<b>0.00%</b>	
<b>Vote: G07 Secondary Schools Services GF</b>										
	Expenditure	4,191	5,894	5,957			5,958	64	1.08%	
	<b>Net Expenditure</b>	<b>4,191</b>	<b>5,894</b>	<b>5,957</b>	<b>0</b>	<b>0</b>	<b>5,958</b>	<b>64</b>	<b>1.08%</b>	
<b>Vote: G09 Special Schools Services GF</b>										
	Expenditure	1,524	1,581	1,581			1,583	2	0.13%	
	<b>Net Expenditure</b>	<b>1,524</b>	<b>1,581</b>	<b>1,581</b>	<b>0</b>	<b>0</b>	<b>1,583</b>	<b>2</b>	<b>0.13%</b>	
<b>Vote: G29 Pupil Referral Unit</b>										
	Expenditure	0	0	1			1	1	0.00%	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>0.00%</b>	
	<b>Net Expenditure</b>	<b>11,615</b>	<b>13,772</b>	<b>13,835</b>	<b>0</b>	<b>0</b>	<b>13,838</b>	<b>67</b>	<b>0.48%</b>	
<b>Net Expenditure Fund Type: GEN</b>		<b>217,192</b>	<b>228,320</b>	<b>224,440</b>	<b>4,157</b>	<b>-280</b>	<b>228,321</b>	<b>0</b>	<b>0.00%</b>	
<b>Net Expenditure for Education, Social Care &amp; Wellbeing</b>		<b>217,192</b>	<b>228,320</b>	<b>224,443</b>	<b>4,157</b>	<b>-280</b>	<b>228,320</b>	<b>-0</b>	<b>0.00%</b>	

Corporate Monthly Budget Monitoring		Budget Original	Budget	Actuals	Contribution to Reserves	Drawdown from Reserve	Outturn	Variance	Variance	Description / Explanation for Variance
March 2014	Resource Services	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
<b>Fund Type: GEN General Fund Account</b>										
<b>Service Area: R10 Director of Resources</b>										
<b>Vote: R80 Director's Office</b>										
	Expenditure	605	660	671	90		761	102	15.42%	
	Income	-617	-645	-671			-671	-26	4.03%	
	<b>Net Expenditure</b>	<b>-12</b>	<b>14</b>	<b>0</b>	<b>90</b>	<b>0</b>	<b>90</b>	<b>76</b>	<b>530.08%</b>	
	<b>Net Expenditure</b>	<b>-12</b>	<b>14</b>	<b>0</b>	<b>90</b>	<b>0</b>	<b>90</b>	<b>76</b>	<b>530.08%</b>	
<b>Service Area: R11 Customer Access</b>										
<b>Vote: R50 Customer Access</b>										
	Expenditure	4,290	4,470	4,517			4,517	47	1.06%	
	Income	-2,119	-2,119	-1,936			-1,936	182	-8.61%	
	<b>Net Expenditure</b>	<b>2,172</b>	<b>2,351</b>	<b>2,581</b>	<b>0</b>	<b>0</b>	<b>2,581</b>	<b>230</b>	<b>9.77%</b>	
	<b>Net Expenditure</b>	<b>2,172</b>	<b>2,351</b>	<b>2,581</b>	<b>0</b>	<b>0</b>	<b>2,581</b>	<b>230</b>	<b>9.77%</b>	
<b>Service Area: R12 Corporate Finance</b>										
<b>Vote: R30 Financial Systems and Transactions</b>										
	Expenditure	0	305	302			302	-4	-1.16%	Nil
	Income	0	-305	-302			-302	4	-1.15%	Nil
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-0</b>		
<b>Vote: R32 Corporate Finance</b>										
	Expenditure	2,188	1,908	2,320			2,320	411	21.56%	Actual expenditure is higher than budget due to delay in the implementation of the finance restructure.
	Income	-2,447	-1,909	-2,320			-2,320	-411	21.52%	Variance income due to final re-adjustments of the support service income
	<b>Net Expenditure</b>	<b>-259</b>	<b>-1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>-100.00%</b>	
<b>Vote: R82 Non-distributed costs</b>										
	Expenditure	256	38	40			40	2	6.49%	
	<b>Net Expenditure</b>	<b>256</b>	<b>38</b>	<b>40</b>	<b>0</b>	<b>0</b>	<b>40</b>	<b>2</b>	<b>6.49%</b>	
	<b>Net Expenditure</b>	<b>-3</b>	<b>37</b>	<b>40</b>	<b>0</b>	<b>0</b>	<b>40</b>	<b>3</b>	<b>8.19%</b>	

Corporate Monthly Budget Monitoring		Budget Original	Budget	Actuals	Contribution to Reserves	Drawdown from Reserve	Outturn	Variance	Variance	Description / Explanation for Variance
March 2014	Resource Services	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
<b>Service Area: R13 Human Resources</b>										
<b>Vote: R90 HR Strategy</b>										
	Expenditure	828	932	914			914	-18	-1.91%	
	Income	-969	-914	-914			-914	-0	0.00%	
	<b>Net Expenditure</b>	<b>-141</b>	<b>18</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-18</b>	<b>-100.00%</b>	
<b>Vote: R92 HR Consultancy</b>										
	Expenditure	1,813	1,795	1,748			1,748	-47	-2.60%	
	Income	-1,342	-1,786	-1,748			-1,748	38	-2.11%	
	<b>Net Expenditure</b>	<b>471</b>	<b>9</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-9</b>	<b>-100.00%</b>	
<b>Vote: R94 HR Operations</b>										
	Expenditure	4,298	4,596	5,123			5,123	527	11.46%	Service incurred additional cost due to demand for the service however this has been recharged through the variable SLA
	Income	-4,717	-4,272	-5,114			-5,114	-842	19.72%	
	<b>Net Expenditure</b>	<b>-419</b>	<b>325</b>	<b>9</b>	<b>0</b>	<b>0</b>	<b>9</b>	<b>-316</b>	<b>-97.23%</b>	
<b>Vote: R96 PAS Scheme</b>										
	Expenditure	1,113	1,161	882	100		982	-179	-15.39%	There has been delay in the recruitment of Graduate trainees
	Income	-925	-1,053	-882			-882	171	-16.19%	Reduction in support service cost as result of reduced expenditure
	<b>Net Expenditure</b>	<b>187</b>	<b>108</b>	<b>-0</b>	<b>100</b>	<b>0</b>	<b>100</b>	<b>-8</b>	<b>-7.51%</b>	
	<b>Net Expenditure</b>	<b>99</b>	<b>459</b>	<b>9</b>	<b>100</b>	<b>0</b>	<b>109</b>	<b>-350</b>	<b>-76.28%</b>	
<b>Service Area: R14 ICT</b>										
<b>Vote: R48 Information Services ICT</b>										
	Expenditure	11,211	11,048	12,142			12,142	1,094	9.90%	
	Income	-7,599	-10,629	-12,145	410		-11,735	-1,106	10.40%	
	<b>Net Expenditure</b>	<b>3,612</b>	<b>419</b>	<b>-3</b>	<b>410</b>	<b>0</b>	<b>407</b>	<b>-12</b>	<b>-2.76%</b>	
<b>Vote: R70 ICT Client Team</b>										
	Expenditure	540	654	653			653	-1	-0.17%	
	Income	0	-653	-653			-653	0	0.00%	
	<b>Net Expenditure</b>	<b>540</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1</b>	<b>-100.00%</b>	
	<b>Net Expenditure</b>	<b>4,152</b>	<b>420</b>	<b>-3</b>	<b>410</b>	<b>0</b>	<b>407</b>	<b>-13</b>	<b>-3.02%</b>	

Corporate Monthly Budget Monitoring		Budget Original	Budget	Actuals	Contribution to Reserves	Drawdown from Reserve	Outturn	Variance	Variance	Description / Explanation for Variance
March 2014	Resource Services	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
<b>Service Area: R15 Revenue Services</b>										
<b>Vote: R36 Council Tax and NNDR</b>										
	Expenditure	37,967	38,095	6,635			6,635	-31,460	-82.58%	
	Income	-35,706	-35,261	-3,756			-3,756	31,505	-89.35%	
	<b>Net Expenditure</b>	<b>2,261</b>	<b>2,834</b>	<b>2,879</b>	<b>0</b>	<b>0</b>	<b>2,879</b>	<b>45</b>	<b>1.58%</b>	
<b>Vote: R37 Crisis &amp; Support Fund</b>										
	Expenditure	0	1,750	1,741			1,741	-9	-0.50%	
	Income	0	-1,750	-1,750			-1,750	-0	0.01%	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>-9</b>	<b>0</b>	<b>0</b>	<b>-9</b>	<b>-9</b>	<b>0.00%</b>	
<b>Vote: R42 Debtor Income Service</b>										
	Expenditure	899	935	930			930	-5	-0.50%	
	Income	-910	-919	-930			-930	-11	1.16%	
	<b>Net Expenditure</b>	<b>-11</b>	<b>15</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-15</b>	<b>-100.00%</b>	
<b>Vote: R44 Cashiers</b>										
	Expenditure	301	292	550			550	258	88.13%	
	Income	-399	-290	-550			-550	-260	89.82%	
	<b>Net Expenditure</b>	<b>-98</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-3</b>	<b>-100.00%</b>	
	<b>Net Expenditure</b>	<b>2,152</b>	<b>2,852</b>	<b>2,870</b>	<b>0</b>	<b>0</b>	<b>2,870</b>	<b>18</b>	<b>0.63%</b>	
<b>Service Area: R16 Procurement</b>										
<b>Vote: R38 Procurement</b>										
	Expenditure	935	886	902			902	17	1.87%	
	Income	-1,081	-871	-902			-902	-32	3.66%	
	<b>Net Expenditure</b>	<b>-146</b>	<b>15</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-15</b>	<b>-100.00%</b>	
<b>Vote: R46 Payments</b>										
	Expenditure	446	377	377			377	-0	-0.09%	
	Income	-446	-377	-377			-377	-0	0.00%	
	<b>Net Expenditure</b>	<b>0</b>	<b>-0</b>	<b>-0</b>	<b>0</b>	<b>0</b>	<b>-0</b>	<b>-0</b>	<b>5940.59%</b>	
	<b>Net Expenditure</b>	<b>-146</b>	<b>15</b>	<b>-0</b>	<b>0</b>	<b>0</b>	<b>-0</b>	<b>-16</b>	<b>-102.39%</b>	
<b>Service Area: R17 Risk Assessment</b>										
<b>Vote: R34 Internal Audit</b>										
	Expenditure	756	781	975	41		1,016	235	30.02%	
	Income	-817	-740	-975			-975	-235	31.76%	
	<b>Net Expenditure</b>	<b>-61</b>	<b>41</b>	<b>0</b>	<b>41</b>	<b>0</b>	<b>41</b>	<b>-0</b>	<b>-1.06%</b>	
<b>Vote: R40 Risk Management</b>										
	Expenditure	450	489	856			856	367	75.08%	
	Income	-575	-606	-796		-177	-973	-367	60.61%	
	<b>Net Expenditure</b>	<b>-126</b>	<b>-117</b>	<b>60</b>	<b>0</b>	<b>-177</b>	<b>-117</b>	<b>-0</b>	<b>0.10%</b>	
	<b>Net Expenditure</b>	<b>-187</b>	<b>-76</b>	<b>60</b>	<b>41</b>	<b>-177</b>	<b>-76</b>	<b>-1</b>	<b>0.73%</b>	

Corporate Monthly Budget Monitoring		Budget Original	Budget	Actuals	Contribution to Reserves	Drawdown from Reserve	Outturn	Variance	Variance	Description / Explanation for Variance
March 2014	Resource Services	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
<b>Service Area: R19 Benefits</b>										
<b>Vote: R54 Housing Benefit</b>										
	Expenditure	249,924	249,924	278,933			278,933	29,009	11.61%	
	Income	-249,429	-248,433	-277,443			-277,443	-29,010	11.68%	
	<b>Net Expenditure</b>	<b>495</b>	<b>1,491</b>	<b>1,490</b>	<b>0</b>	<b>0</b>	<b>1,490</b>	<b>-1</b>	<b>-0.08%</b>	
<b>Vote: R58 Housing Benefit Administration</b>										
	Expenditure	7,152	6,750	7,195			7,195	445	6.59%	
	Income	-6,217	-6,217	-6,663			-6,663	-446	7.18%	
	<b>Net Expenditure</b>	<b>935</b>	<b>534</b>	<b>532</b>	<b>0</b>	<b>0</b>	<b>532</b>	<b>-2</b>	<b>-0.32%</b>	
	<b>Net Expenditure</b>	<b>1,430</b>	<b>2,025</b>	<b>2,022</b>	<b>0</b>	<b>0</b>	<b>2,022</b>	<b>-3</b>	<b>-0.14%</b>	
<b>Service Area: R62 Transformation Projects</b>										
<b>Vote: R62 Business Development</b>										
	Expenditure	492	1,480	2,540			2,540	1,060	71.62%	
	Income	0	0	-1,060			-1,060	-1,060	0.00%	
	<b>Net Expenditure</b>	<b>492</b>	<b>1,480</b>	<b>1,480</b>	<b>0</b>	<b>0</b>	<b>1,480</b>	<b>0</b>	<b>0.03%</b>	
<b>Vote: R78 Replacement of JDE</b>										
	Expenditure	583	587	1,180			1,180	593	101.02%	
	Income	-583	-583	-1,170			-1,170	-587	100.69%	
	<b>Net Expenditure</b>	<b>0</b>	<b>4</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>10</b>	<b>6</b>	<b>151.05%</b>	
	<b>Net Expenditure</b>	<b>492</b>	<b>1,484</b>	<b>1,490</b>	<b>0</b>	<b>0</b>	<b>1,490</b>	<b>6</b>	<b>0.42%</b>	
<b>Service Area: R99 Rechargeable Works</b>										
<b>Vote: R60 Reprographics</b>										
	Expenditure	479	472	536			536	63	13.27%	
	Income	-479	-470	-536			-536	-67	14.17%	
	<b>Net Expenditure</b>	<b>0</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-4</b>	<b>0.00%</b>	
	<b>Net Expenditure</b>	<b>0</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-4</b>	<b>0.00%</b>	
<b>Net Expenditure Fund Type: GEN</b>		<b>10,150</b>	<b>9,585</b>	<b>9,069</b>	<b>641</b>	<b>-177</b>	<b>9,533</b>	<b>-52</b>	<b>-0.54%</b>	
<b>Net Expenditure for Resource Services</b>		<b>10,150</b>	<b>9,585</b>	<b>9,069</b>	<b>641</b>	<b>-177</b>	<b>9,533</b>	<b>-52</b>	<b>-0.54%</b>	